



## **BUDGET COMMITTEE**

April 29, 2026, 2:30 –3:30 p.m.

In Person – Board Room 154

### **APPROVED MINUTES**

|   |                         |   |                             |   |                               |   |               |
|---|-------------------------|---|-----------------------------|---|-------------------------------|---|---------------|
| X | Becky McCall<br>(Chair) | X | Jackie Parker<br>(Co-Chair) | X | Stacey Bartlett               | X | Kevin Christ  |
| X | Scott Gordon            | X | Jim Harrell                 |   | Rob McCandless                | X | Jennine Meier |
| X | Juanne Van Der<br>Linde | X | Courtney<br>Zimbardo        |   | Student Rep<br>Evelyn Degutis |   |               |

*Guests: Destinee Ecklin, Heidi Dias, Angela Nava, William Breitbach, Angela Simonis, Kris Marquez, Crystal Mair, Tim Johnston*

#### **1. CALL TO ORDER**

Becky welcomed Kevin Christ, new member of Budget Committee.

#### **2. APPROVAL OF MINUTES – April 15, 2026 Minutes**

It was moved by Scott Gordon and seconded by Jim Harrell to approve the minutes of April 15, 2026, all approved, no abstentions.

- 3. PUBLIC COMMENTS:** This portion of the meeting is reserved for persons wishing to address the Budget Committee on any matter not on the agenda. No action will be taken. Speakers are limited to three minutes.

Public comment by Scott & Juanne: gifted Becky a shirt that says, “Relax I have a spreadsheet for that”.

#### **4. REPORTS**

No reports.

#### **5. DISCUSSION ITEMS**

##### **A) 50% Overview**

In addition to the PowerPoint presentation:

- Becky mentioned she has a document that discusses the background of what was happening when the 50% calc was created in 1959, she has shared it and it is located on the intranet page that Becky created to store all the fiscal resources.
- Becky advised instructional aids may have split salary codes to reflect their share of time in the classroom as instructional and out of class time as non-instructional.

- William asked about stipends – Becky advised if the stipend is directly related to improving the instructional program, it can be included in the numerator.
- Tutoring is included in the instructional side.
- There is a bill proposed that may include more exclusions for the 50% calc.
- GLs will need to be revised in response to the TOP to CIP transition and we have until the Summer of 2028.
- Scott suggested updating the budget format to separate the numerator, denominator, and exclusion amounts. Becky advised they probably wouldn't change how it is presented due to the complexity but may add an addendum.
- Slide 19 – Crystal Mair asked why student health fees at \$70,000 were included in exempt costs when that is income not expenses. Jackie advised it is the expenses not covered by the income from the student health fees.
- Take away: please consider how spending impacts the 50% calculation.
- Angela asked if it would help if grants paid for software, and Becky responded that the expense would eventually go to general funds if the grant ended and it was needed for services/business processes, so it would only help while the grant can cover it. Angela also asked if it's best to have faculty paid through grants, and Becky responded that grants are excluded so it does not help the 50% calculation.

## **B) Budget Updates**

- The 2026-2027 Tentative Budget is going to College Council on May 5<sup>th</sup> 2026, and then to the Board in June.

## **6. OTHER**

## **7. ANNOUNCEMENTS**

Stacey shared Program Review Committee commenced last week and highlighted the work the Business Department completed.

Tim mentioned the May revise is coming soon. He also said there are rumblings of changing the 50% calculation, and a discussion topic from that is adding COLA to SEAP as a stop gap. SEAP pays for a majority of faculty counselors, who are on the non-instructional side.

## **8. ADJOURNMENT**

Motion to adjourn by Stacey and seconded by Courtney at 3:34 pm.

## **9. NEXT MEETING: May 13, 2026**

GROUP REMINDERS:  
Honest Communication  
Transparency, No Hidden Agendas  
Listen to Each Other  
Do What We Say We Will Do

# 50% Law in California Community Colleges

Budget Committee

April 29<sup>th</sup> 2026

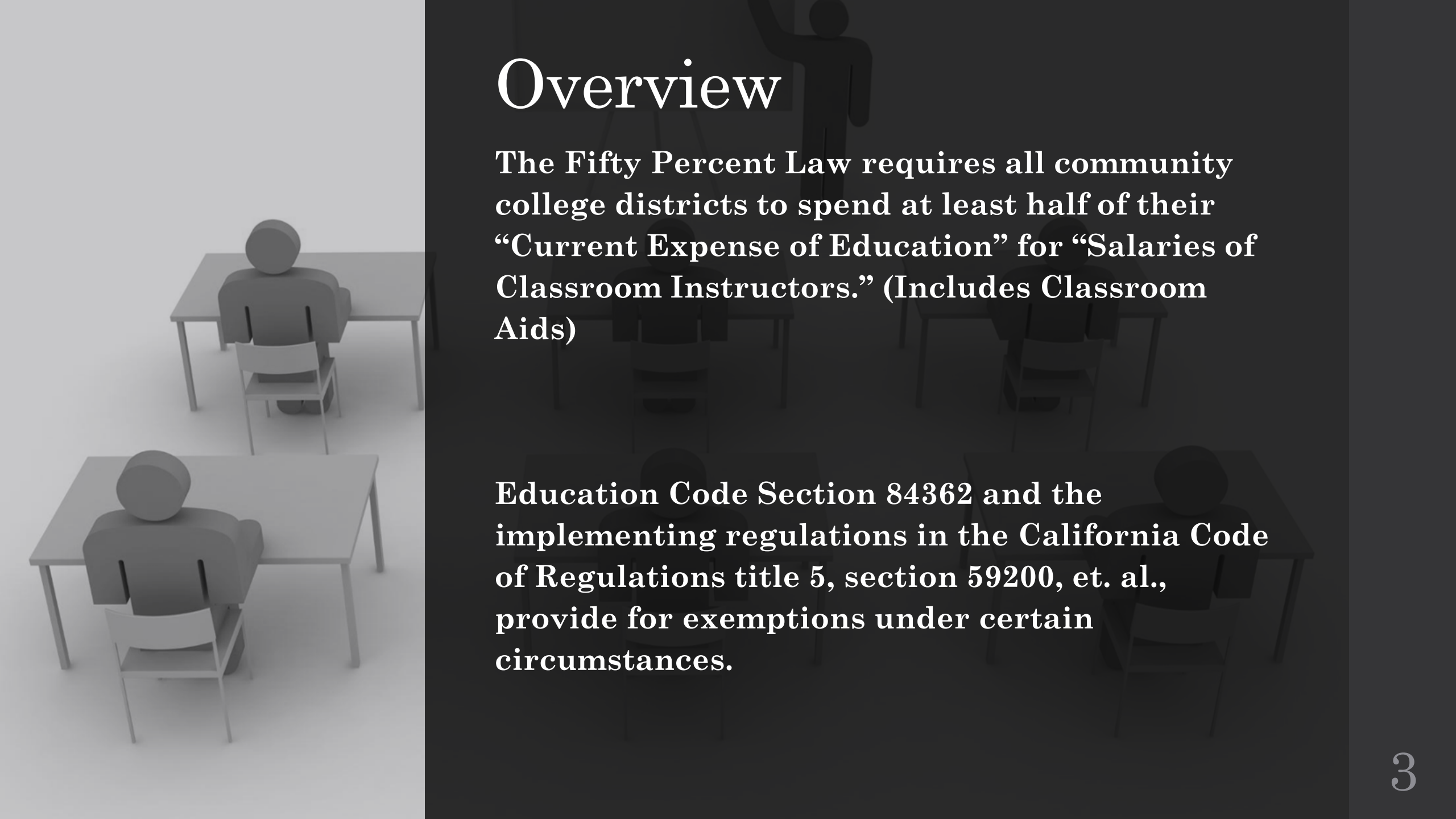
Presented by: Becky McCall, Vice President of Administrative Services





# Overview

- Originated from 1959 legislation to reduce class sizes and rebalance spending
- Enacted in 1961 for K-12 and junior colleges
- Requires 50% of current educational costs to be spent on instructional salaries and benefits
- Reported annually via CCFS-311 and audited independently

A 3D rendering of a classroom. In the foreground, two students are seated at separate desks, viewed from behind. In the background, a teacher figure stands at the front of the room, gesturing. The scene is rendered in a minimalist, blocky style with a light gray floor and a dark gray background.

# Overview

**The Fifty Percent Law requires all community college districts to spend at least half of their “Current Expense of Education” for “Salaries of Classroom Instructors.” (Includes Classroom Aids)**

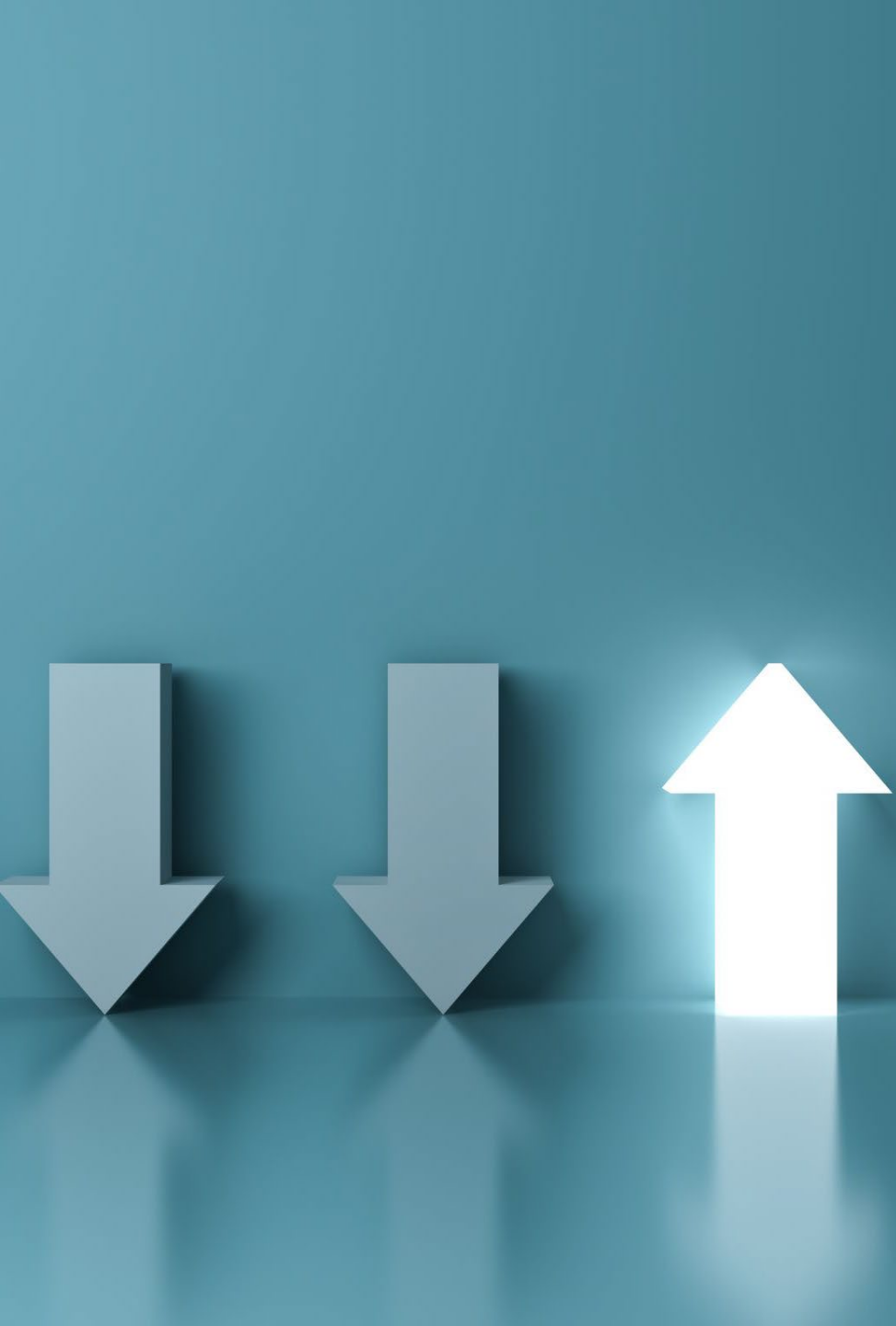
**Education Code Section 84362 and the implementing regulations in the California Code of Regulations title 5, section 59200, et. al., provide for exemptions under certain circumstances.**



## 50% Rules:

- Education Code (EC) Sections 84362 and 84363
- California Code of Regulations Sections 59204 - 59214
- Contracted District Audit Manual (CDAM)
- Budget & Accounting Manual (BAM)

[Fifty Percent Law | California Community Colleges Chancellor's Office](#)



# 50% Challenges

Counselors and Librarians are faculty, but are not counted on the instructional side.

Pension increases for CalPERS have grown and are non-instructional.

Instructional technology not included on instructional side.

Instructional materials not included instruction on instructional side.

Funding model includes metrics that are not related to direct instruction. Example is the supplemental portion, which include headcount of Pell, AB540 & Promise students-services that occur mainly in student services.

# Key Definitions

## **Total Cost of Direct Instruction- NUMERATOR**

Includes Salaries and Benefits for all Full Time and Parttime Faculty (including Overload); Instructional Aids (including OT, ET, Temp, Sub); Instructional Cost for Instructional Service Agreements (ISA)

**Classroom Instructor:** “... an employee of the district employed in a position requiring minimum qualifications and whose duties require him or her to teach students of the district for at least one full instructional period each school day for which the employee is employed...”

## **Total Cost of Education- DENOMINATOR**

Includes Salary and Benefits for all Academic and Classified employees; Supplies and Materials; Other Operating Expenses; Equipment Replacement

## **Exclusions:**

The following are excluded: Student Health Services Fees, Retiree Benefits and Incentives, Rents/Leases, Lottery Expenses



“Salaries of Classroom Instructors” means:

1  
(1) Salary paid to each instructor employed by the district whose duties require that the full time for which the instructor is employed be devoted to the instruction of students of the district

2  
(2) The portion of the salary of each instructor whose duties require that a part, but not all, of the full time for which the instructor is employed be devoted to the instruction of students of the district

3  
(3) Salary paid to each instructional aide employed by the district, any portion of whose duties are required to be performed under the supervision of an instructor

4  
Note - The “salaries for classroom instructors” includes the salaries **and** fringe benefits for classroom instructors and instructional aides (full-time and part-time).

## SALARIES OF CLASSROOM INSTRUCTORS (*NUMERATOR*)

# Salaries of Instructional Aides



Must be directly involved in classroom instruction

Salaries split between direct instruction and other duties

Regular and temporary aides tracked under specific object codes

Supervision by an instructor is required for inclusion

# Instructional Benefits & Services

Benefits tied to instructional roles are included  
(Object 3000)



Instructional Service Agreements (ISAs) may  
qualify if costs are reclassified to instructional  
codes



Only direct instructional costs count toward  
the numerator



# DENOMINATOR:

## Current Cost of Education

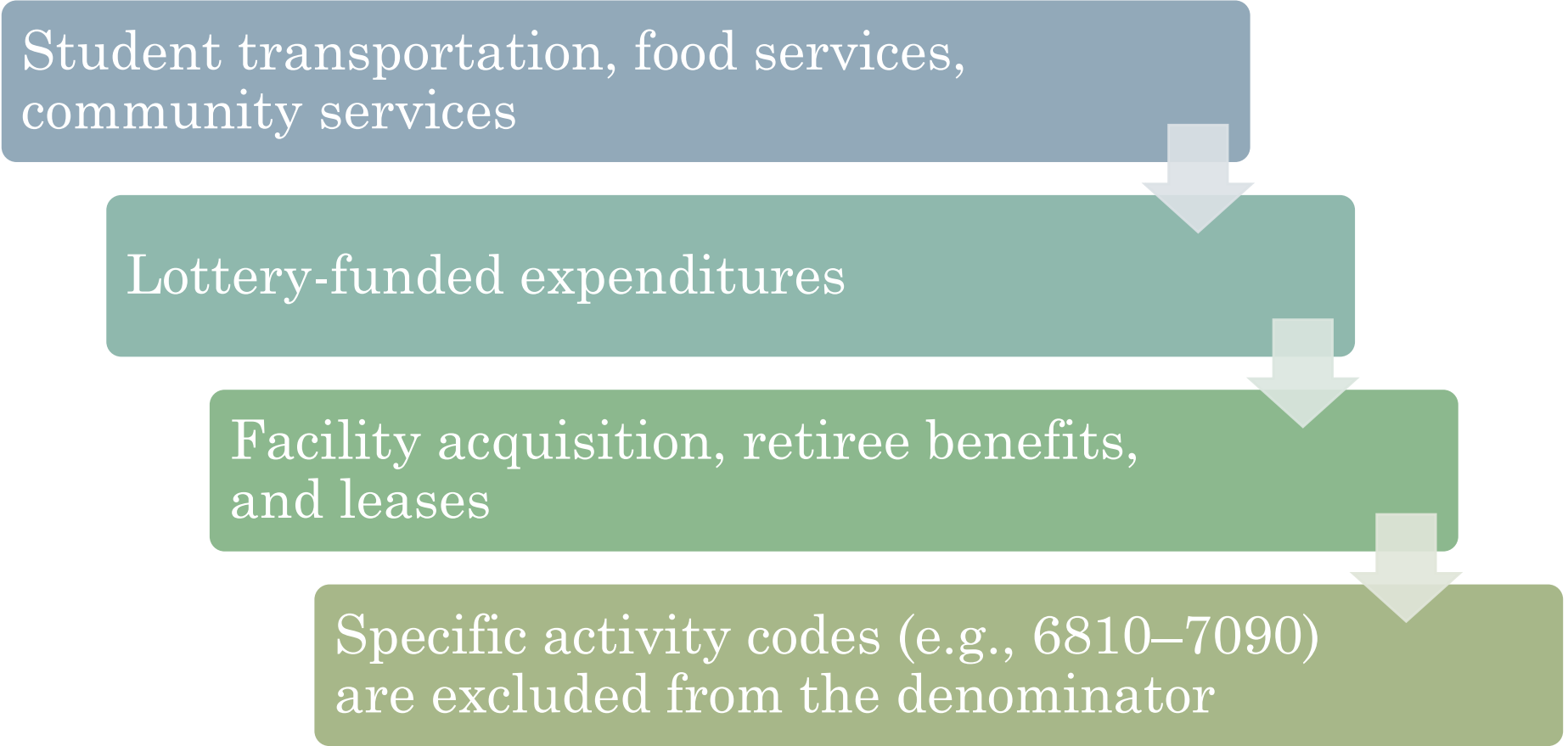
EC 84362(c) defines Current Expense of Education (CEE) as:

The gross total expended within the General Fund 11:

- Academic salaries
- Classified salaries
- Employee benefits
- Books, supplies and equipment replacement
- Contracted services and other operating expenses related to instruction and general operations.

# Exclusions

Student transportation, food services,  
community services



```
graph TD; A[Student transportation, food services, community services] --> B[Lottery-funded expenditures]; B --> C[Facility acquisition, retiree benefits, and leases]; C --> D[Specific activity codes (e.g., 6810–7090) are excluded from the denominator];
```

Lottery-funded expenditures

Facility acquisition, retiree benefits,  
and leases

Specific activity codes (e.g., 6810–7090)  
are excluded from the denominator

## 50% Law Calculation



**Numerator:** Unrestricted fund instructional salaries and benefits (includes instructional aides)



**Denominator:** Current cost of education minus exempted activities



Calculated annually for compliance

## ILLUSTRATION OF 50% LAW CALCULATION

|                                                                       | Numerator         | Denominator        |
|-----------------------------------------------------------------------|-------------------|--------------------|
| <b>DIRECT COST OF INSTRUCTION</b>                                     |                   |                    |
| Activity Codes: 01000-59XXX, 611XX                                    |                   |                    |
| 110000 Salaries of Classroom Instructors                              | 13,570,070        |                    |
| 130000 Salaries of Part-Time Instructors and Overload                 | 7,500,000         |                    |
| 220000 Salaries of Classified Instructional Aides                     | 1,016,354         |                    |
| 24XXXX Salaries of Classified Instructional Aides; OT, ET, Temp, Sub  | 1,019,972         |                    |
| 3XXXXX Employee Benefits related to above object codes                | 9,295,802         |                    |
| Less: Instructional Staff Retiree Benefits and Incentives             | (1,200,000)       |                    |
| 573050 Direct Instructional Cost for Instructional Service Agreements | 465,000           |                    |
| <b>Total Direct Cost of Instruction</b>                               | <b>31,667,198</b> |                    |
| <b>CURRENT EDUCATION EXPENSE</b>                                      |                   |                    |
| Activity Codes: 01000-679XX                                           |                   |                    |
| 1XXXXX Academic Salaries                                              |                   | 25,901,423         |
| 2XXXXX Classified Salaries                                            |                   | 13,949,864         |
| 3XXXXX Employee Benefits                                              |                   | 18,232,377         |
| 4XXXXX Supplies and Materials                                         |                   | 1,033,565          |
| 5XXXXX Other Operating Expenses                                       |                   | 7,302,994          |
| 642000 Equipment Replacement                                          |                   | -                  |
| <b>Total Current Education Expense</b>                                |                   | <b>66,420,223</b>  |
| <b>EXCLUSIONS:</b>                                                    |                   |                    |
| <b>Activities to Exclude</b>                                          |                   |                    |
| 64400 Student Health Services Above Fees Collected from Students      |                   | (69,446)           |
| <b>Retiree Benefits and Incentives</b>                                |                   | (2,422,480)        |
| <b>Objects to Exclude</b>                                             |                   |                    |
| 52XXXX Rents and Leases                                               |                   | (282,081)          |
| <b>Lottery Expenses</b>                                               |                   |                    |
| Program 263 all Object Codes                                          |                   | (1,653,272)        |
| <b>Total Exclusions</b>                                               | <b>-</b>          | <b>(4,427,279)</b> |
| <b>Calculation of 50% Law</b>                                         | <b>31,667,198</b> | <b>61,992,944</b>  |
|                                                                       | <b>51.08%</b>     |                    |

# Fiscal GL Review: 2025/2026 Calc

| ILLUSTRATION OF 50% LAW CALCULATION     |                                                                      |                    |
|-----------------------------------------|----------------------------------------------------------------------|--------------------|
|                                         |                                                                      | Numerator          |
| <b>DIRECT COST OF INSTRUCTION</b>       |                                                                      |                    |
| Activity Codes: 01000-59XXX, 611XX      |                                                                      |                    |
| 110000                                  | Salaries of Classroom Instructors                                    | 13,570,070         |
| 130000                                  | Salaries of Part-Time Instructors and Overload                       | 7,500,000          |
| 220000                                  | Salaries of Classified Instructional Aides                           | 1,016,354          |
| 24XXXX                                  | Salaries of Classified Instructional Aides; OT, ET, Temp, Sub        | 1,019,972          |
| 3XXXXX                                  | Employee Benefits related to above object codes                      | 9,295,802          |
|                                         | <i>Less: Instructional Staff Retiree Benefits and Incentives</i>     | <i>(1,200,000)</i> |
| 573050                                  | Direct Instructional Cost for Instructional Service Agreements (ISA) | 465,000            |
| <b>Total Direct Cost of Instruction</b> |                                                                      | <b>31,667,198</b>  |

# Fiscal GL Review: Numerator

|                                        |                          |                   |
|----------------------------------------|--------------------------|-------------------|
| <b>CURRENT EDUCATION EXPENSE</b>       |                          |                   |
| Activity Codes: 01000-679XX            |                          |                   |
| 1XXXXX                                 | Academic Salaries        | 25,901,423        |
| 2XXXXX                                 | Classified Salaries      | 13,949,864        |
| 3XXXXX                                 | Employee Benefits        | 18,232,377        |
| 4XXXXX                                 | Supplies and Materials   | 1,033,565         |
| 5XXXXX                                 | Other Operating Expenses | 7,302,994         |
| 642000                                 | Equipment Replacement    | -                 |
| <b>Total Current Education Expense</b> |                          | <b>66,420,223</b> |

# Fiscal GL Review: Denominator

|                                        |        |                                                            |   |                    |
|----------------------------------------|--------|------------------------------------------------------------|---|--------------------|
| <b>EXCLUSIONS:</b>                     |        |                                                            |   |                    |
| <b>Activities to Exclude</b>           |        |                                                            |   |                    |
|                                        | 64400  | Student Health Services Above Fees Collected from Students |   | (69,446)           |
|                                        |        |                                                            |   |                    |
| <b>Retiree Benefits and Incentives</b> |        |                                                            |   | (2,422,480)        |
|                                        |        |                                                            |   |                    |
| <b>Objects to Exclude</b>              |        |                                                            |   |                    |
|                                        | 52XXXX | Rents and Leases                                           |   | (282,081)          |
|                                        |        |                                                            |   |                    |
| <b>Lottery Expenses</b>                |        |                                                            |   |                    |
|                                        |        | Program 263 all Object Codes                               |   | (1,653,272)        |
|                                        |        |                                                            |   |                    |
| <b>Total Exclusions</b>                |        |                                                            | - | <b>(4,427,279)</b> |

# Fiscal GL Review: Exclusions

# FY26 Fiscal Year Projection:

| Total Educational Expenses:                  |       | Before Exclusions | Percent |
|----------------------------------------------|-------|-------------------|---------|
| Instructional                                | \$    | 31,667,198.00     | 48%     |
| Current Cost of Education (CCE)              | \$    | 66,420,223.00     |         |
|                                              |       |                   |         |
| Exempted Activities (6800-7300)              | Total |                   |         |
| Exempted Lottery                             | \$    | 1,653,272.00      |         |
| Exempted Rent/Leases                         | \$    | 282,081.00        |         |
| Student Health Services Fees                 | \$    | 69,446.00         |         |
| Retiree Benefits and Incentives              | \$    | 2,422,480.00      |         |
| Total:                                       | \$    | 4,427,279.00      |         |
|                                              |       |                   |         |
| Total Educational Expenses after Exclusions: |       | After Exclusions  | Percent |
| Instructional                                | \$    | 31,667,198.00     | 51.08%  |
| Current Cost of Education (CCE)              | \$    | 61,992,944.00     |         |

**Shasta-Tehama-Trinity Joint Community College District  
2026-2027  
Tentative Budget 50% Overlay  
General Fund - Unrestricted**

| Fund 11                                        |                                |                                   |                               | Key:                 |                   |
|------------------------------------------------|--------------------------------|-----------------------------------|-------------------------------|----------------------|-------------------|
|                                                | 2025-2026<br>Adopted<br>Budget | 2025-2026<br>Estimated<br>Actuals | 2026-2027<br>Tentative Budget | numerator            |                   |
| EXPENDITURES                                   |                                |                                   |                               | denominator          |                   |
|                                                |                                |                                   |                               | exempt               |                   |
| Academic Salaries                              |                                |                                   |                               |                      |                   |
| Instructional Contract                         | \$ 14,028,240                  | \$ 13,570,070                     | \$ 14,059,279                 | 1100                 |                   |
| Non Instructional Contract                     | 1,450,682                      | 1,441,784                         | 1,609,208                     | 1220/1230            |                   |
| Academic Administrators                        | 3,006,600                      | 2,962,126                         | 3,099,953                     | 1200/1210            |                   |
| Instructional Hourly                           | 6,500,000                      | 7,500,000                         | 7,500,000                     | 1300                 |                   |
| Non Instructional Hourly                       | 419,897                        | 519,524                           | 480,440                       | 1400                 |                   |
| Total Academic Salaries                        | \$ 25,405,419                  | \$ 25,993,504                     | \$ 26,748,880                 |                      |                   |
| Classified Salaries                            |                                |                                   |                               |                      |                   |
| Non Instructional Contract                     | \$ 9,330,593                   | \$ 8,873,562                      | \$ 9,467,536                  | 2100                 |                   |
| Instructional Aides Contract                   | 1,036,236                      | 1,016,354                         | 1,111,628                     | 2200                 |                   |
| Classified Management/Supervisory/Confidential | 4,753,696                      | 4,645,450                         | 4,921,272                     | 2110/20/30           |                   |
| Non Instructional Hourly                       | 959,831                        | 882,556                           | 979,849                       | 2310/20/30/40/50     |                   |
| Instructional Aides Hourly                     | 530,640                        | 1,019,972                         | 983,334                       | 2410/20/30/40/50     |                   |
| Students Hourly                                | 735,195                        | 410,944                           | 725,465                       | 237000               | 247000            |
| Total Classified Salaries                      | \$ 17,346,191                  | \$ 16,848,838                     | \$ 18,189,084                 |                      |                   |
| Employee Benefits                              |                                |                                   |                               |                      |                   |
| STRS - State Teachers Retirement               | \$ 4,517,347                   | \$ 3,904,644                      | \$ 4,722,738                  | 313                  | 311               |
| STRS - On-Behalf Payment                       | \$ -                           | \$ 2,000,000                      | \$ 2,000,000                  |                      |                   |
| PERS - Public Employees Retirement             | 4,511,390                      | 4,264,094                         | 4,597,566                     | 32                   |                   |
| Social Security & Medicare                     | 1,753,737                      | 1,750,186                         | 1,845,906                     | 333/334/337/338      | 331/332/335/336   |
| Medical/Dental/Vision/Life Insurance           | 4,866,994                      | 4,363,612                         | 4,899,375                     | 343/344              | 341/342           |
| Unemployment Insurance                         | 42,093                         | 42,084                            | 44,212                        | 353/354              | 351/352           |
| Workers Compensation Insurance                 | 770,476                        | 781,492                           | 803,313                       | 363/364              | 361/362           |
| Retirees Health Benefits                       | 1,900,000                      | 3,125,000                         | 3,100,000                     | 348007/348009/348010 | 348006/348008     |
| Total Employee Benefits                        | \$ 18,362,037                  | \$ 20,231,112                     | \$ 22,013,110                 |                      | Activity Code: 59 |
| Supplies                                       |                                |                                   |                               |                      |                   |
| Instructional                                  | \$ 545,448                     | \$ 480,343                        | \$ 553,837                    | 430000               |                   |
| Non-Instructional                              | 1,449,915                      | 1,115,855                         | 1,481,678                     | 439900               |                   |

|                                                 |              |              |               |                                    |
|-------------------------------------------------|--------------|--------------|---------------|------------------------------------|
| Other Operating Expenses                        |              |              |               |                                    |
| Dues and Memberships                            | \$ 206,339   | \$ 184,811   | \$ 213,605    | 502000                             |
| Insurance                                       | 179,715      | 179,715      | 192,808       | 503000                             |
| Legal and Professional Services                 | 415,000      | 372,085      | 365,700       | 5040/5043/506                      |
| Election                                        | 5,000        | 5,000        | 100,000       | 5070                               |
| Postage                                         | 121,570      | 100,664      | 129,930       | 5080                               |
| Staff Development, Travel, and Conference       | 496,844      | 322,470      | 496,294       | 5110/5908/5909                     |
| Building and Equipment Rental/Leases            | 311,146      | 282,081      | 314,583       | 5200/5201/5202/5210/5211/5213      |
| Personal/Consultant Services                    | 456,900      | 403,737      | 443,304       | 5300                               |
| Repairs                                         | 508,490      | 389,454      | 522,740       | 5410                               |
| Utilities/Electricity/Gas/Water/Waste/Telephone | 2,131,390    | 2,431,390    | 2,541,985     | 5501/5502/5503/5504/5506/5507/5508 |
| Service Fees/Other Charges                      | 2,119,586    | 1,980,238    | 2,632,352     | 5710/5720/5730/5740/5750/5760/5770 |
| Software Licenses                               | 1,616,315    | 1,559,567    | 1,652,578     | 5780                               |
| Advertising, Printing, and Misc. Operating      | 633,085      | 613,668      | 707,910       | 5904, 5905, 5925, 5970             |
| Field Trips (Classroom Related, Athletics)      | 484,097      | 366,440      | 536,610       | 5911                               |
| Operating Backcharges                           | (475,000)    | (435,000)    | (445,000)     | 5930/5931/5933/5934                |
| Total Other Operating Expenses                  | \$ 9,210,477 | \$ 8,756,320 | \$ 10,405,399 |                                    |
| Capital Outlay                                  |              |              |               |                                    |
| Site Development                                | \$ -         | \$ -         | \$ -          | 612                                |
| Building Improvement                            | -            | 19,248       | -             | 6110/6200                          |
| Library Books                                   | -            | -            | -             | 6300                               |
| Equipment                                       | 914,914      | 847,910      | 1,107,905     | 6400/6450/6470/65                  |
| Total Capital Outlay                            | \$ 914,914   | \$ 867,158   | \$ 1,107,905  |                                    |
| Other Outgo                                     |              |              |               |                                    |
| Interfund Transfers (Debt Service)              | \$ 430,135   | \$ 430,135   | \$ 435,045    |                                    |
| Interfund Transfers (Other Funds)               | 1,450,000    | 1,450,000    | 950,000       |                                    |
| Transfer to PARS Trust                          | -            | -            | -             |                                    |
| Student Aid                                     | 3,000        | 1,000        | 3,300         |                                    |
| Debt Principal and Interest                     | -            | -            | -             | 7110/7111/7200/7300                |

|             | Program       | Activity Code    | Object Code                                                  |
|-------------|---------------|------------------|--------------------------------------------------------------|
| Numerator   |               | 0100-5900 & 6110 | 1100, 1300, 2200, 2400, 3000, 5000                           |
| Denominator |               | 0100-6799        | 1100, 1300, 1200, 1400, 2100,2300, 2200,2400, 3000,4000,5000 |
| Exclusions  | 263, 302, 354 | 6800-7390        | 1200, 1400, 2100, 2300, 3000, 4000, 5000                     |

## FY27 Fiscal Year Projection (including discount factor):

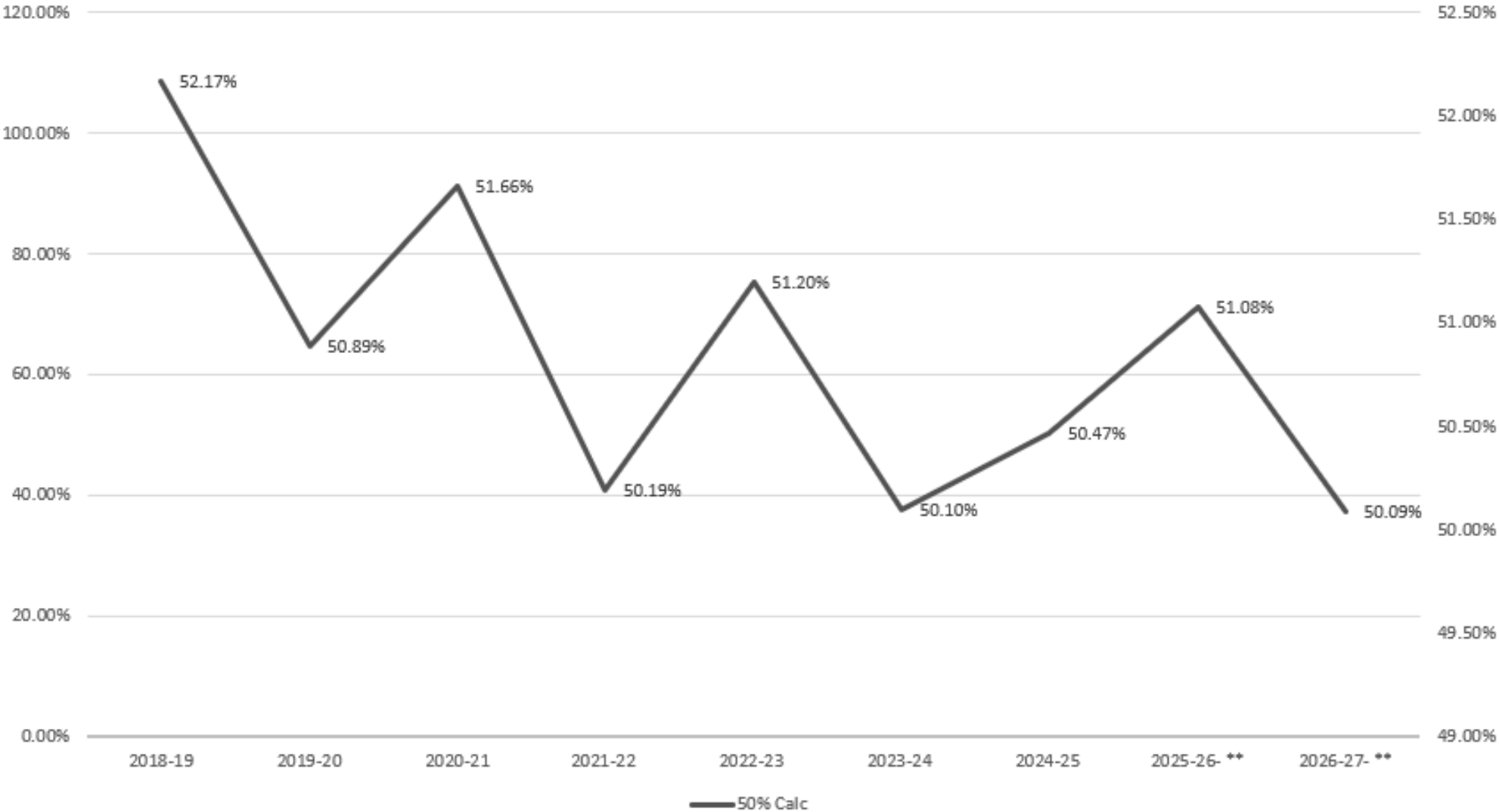
| Total Educational Expenses:                  |       | Before Exclusions | Percent |
|----------------------------------------------|-------|-------------------|---------|
| Instructional                                | \$    | 32,249,484.00     | 47%     |
| Current Cost of Education (CCE)              | \$    | 68,760,179.00     |         |
|                                              |       |                   |         |
| Exempted Activities (6800-7300)              | Total |                   |         |
| Exempted Lottery                             | \$    | 1,400,000.00      |         |
| Exempted Rent/Leases                         | \$    | 309,423.00        |         |
| Student Health Services Fees                 | \$    | 70,000.00         |         |
| Retiree Benefits and Incentives              | \$    | 2,592,932.00      |         |
| Total:                                       | \$    | 4,372,355.00      |         |
|                                              |       |                   |         |
| Total Educational Expenses after Exclusions: |       | After Exclusions  | Percent |
| Instructional                                | \$    | 32,249,484.00     | 50.09%  |
| Current Cost of Education (CCE)              | \$    | 64,387,824.00     |         |

# Penalties for Noncompliance

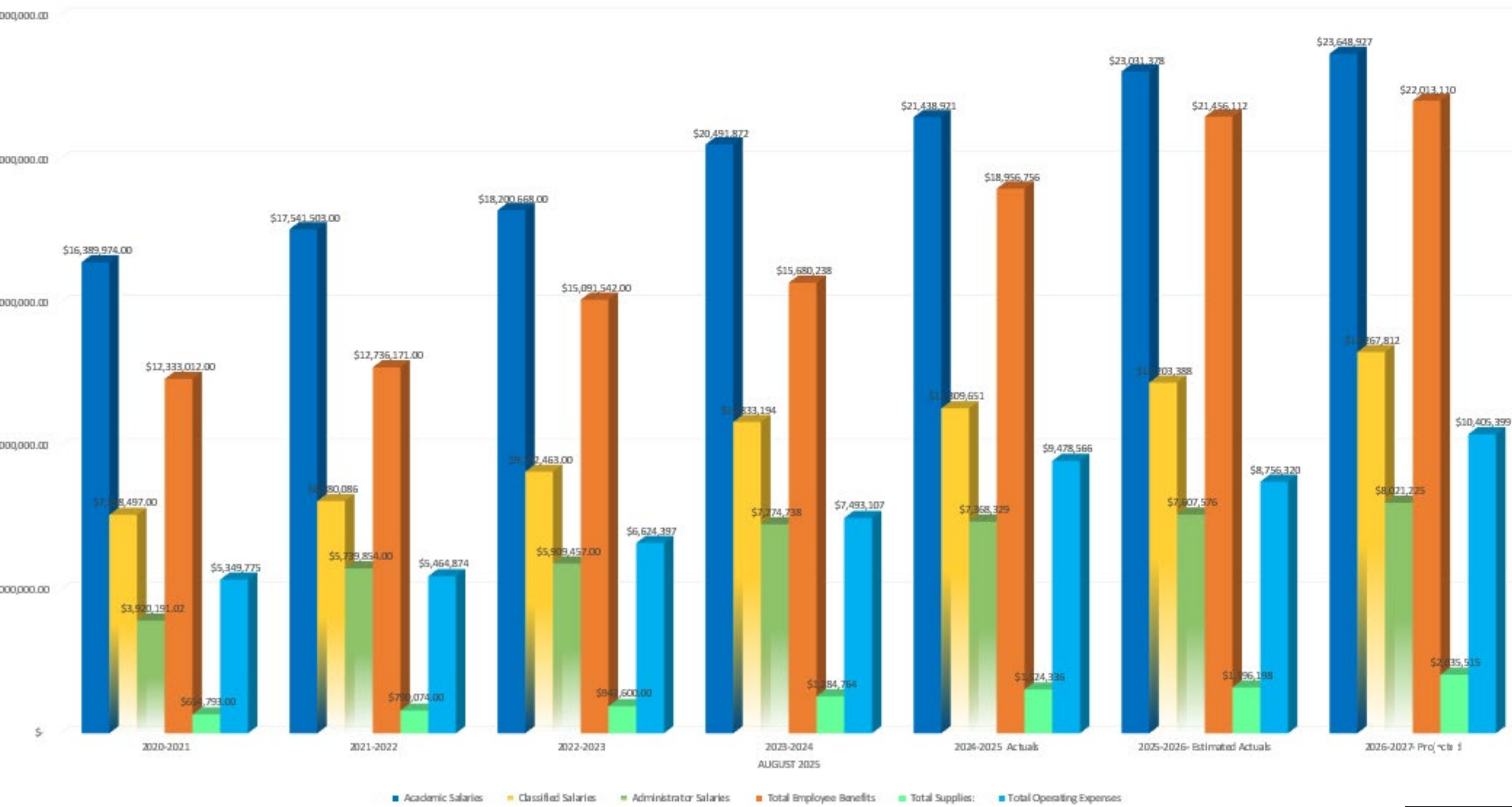
If unresolved within  
two years, deficiency  
amount deducted  
from apportionments

District must submit  
a plan to retire  
deficiency by  
redirecting funds to  
instructional salaries

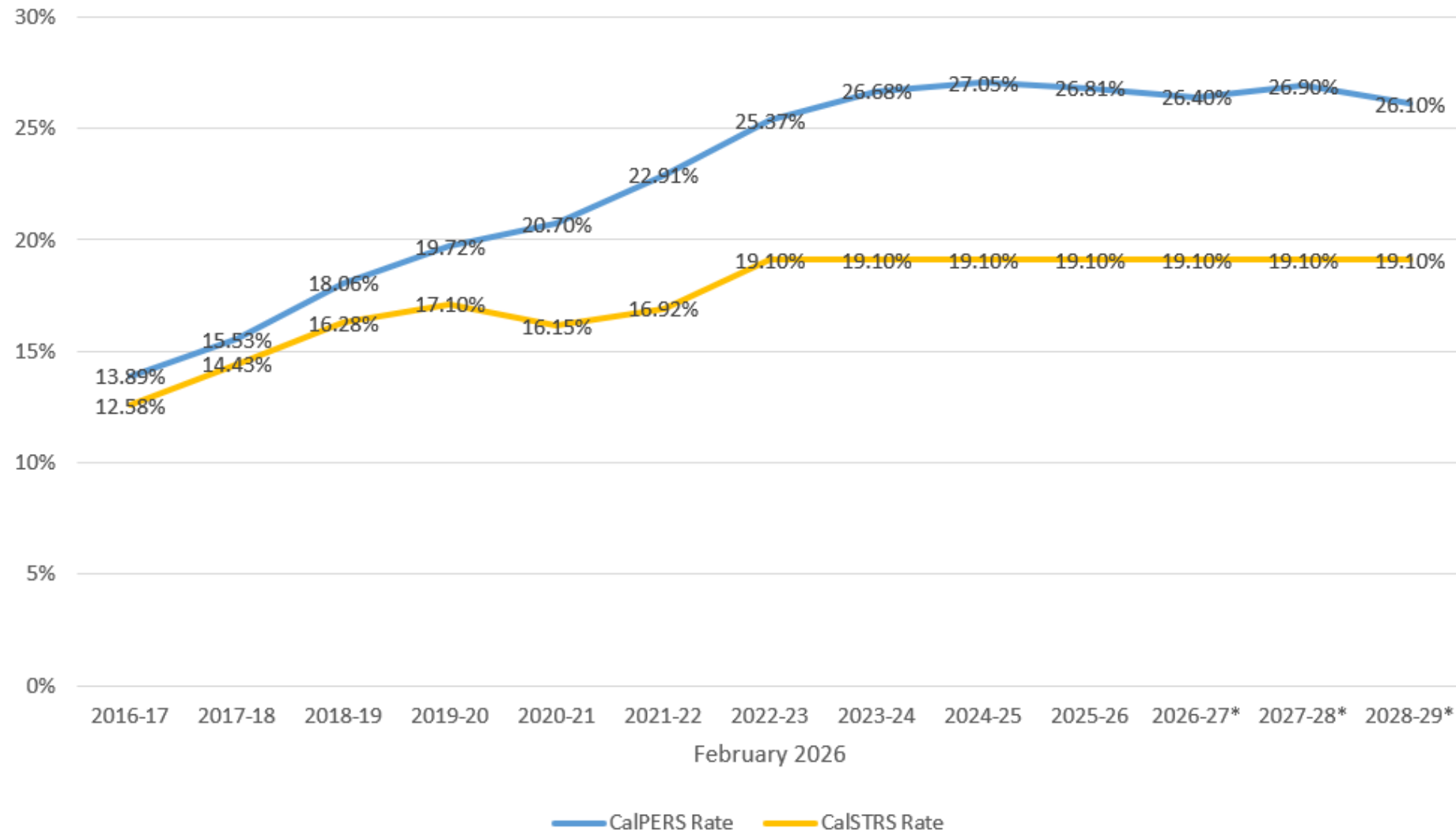
50% CALC AS OF APRIL 2026



# FUND 11 PAST, PRESENT AND PROJECTED MAJOR GROUP EXPENDITURES

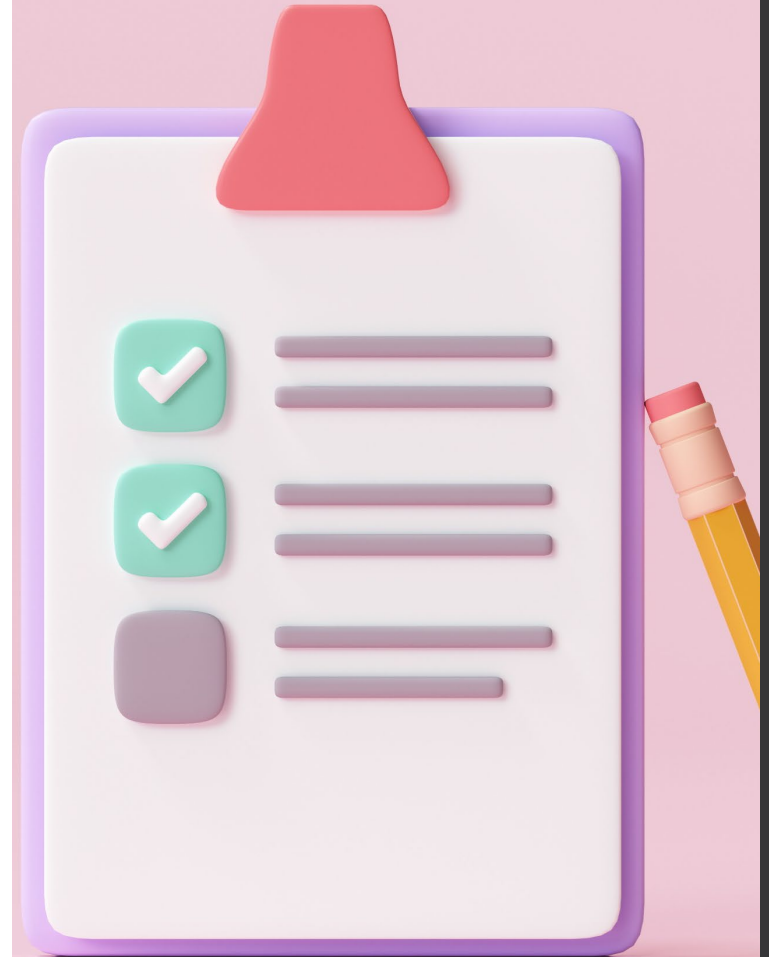


## CalPERS and CalSTRS Historical Rates



# Internal Compliance Monitoring

- ✓ Annual budget development-GL Account Code Training
- ✓ Quarterly GL Expense Audit
- ✓ Personnel req and Account Code Change Form review
- ✓ Monthly running FSRP in Colleague
- ✓ End of year audit for final adjustments 2026





# Compliance and Reporting Oversight

## **Annual CCFS-311 Reporting**

Submission of the CCFS-311 report by October 10 annually monitors compliance with the 50% Law.

## **Financial Penalties for Non-Compliance**

Non-compliance can cause dollar-for-dollar reductions in state funding and other significant penalties.

## **Oversight and Auditing**

The Chancellor's Office oversees compliance, but audits reveal gaps and inconsistent district reporting.

## **Training and Internal Audits**

Districts are encouraged to provide training and conduct internal audits for accurate expenditure classification.



Questions?