



# Measure H Citizens' Bond Oversight Committee

# ANNUAL REPORT 2024



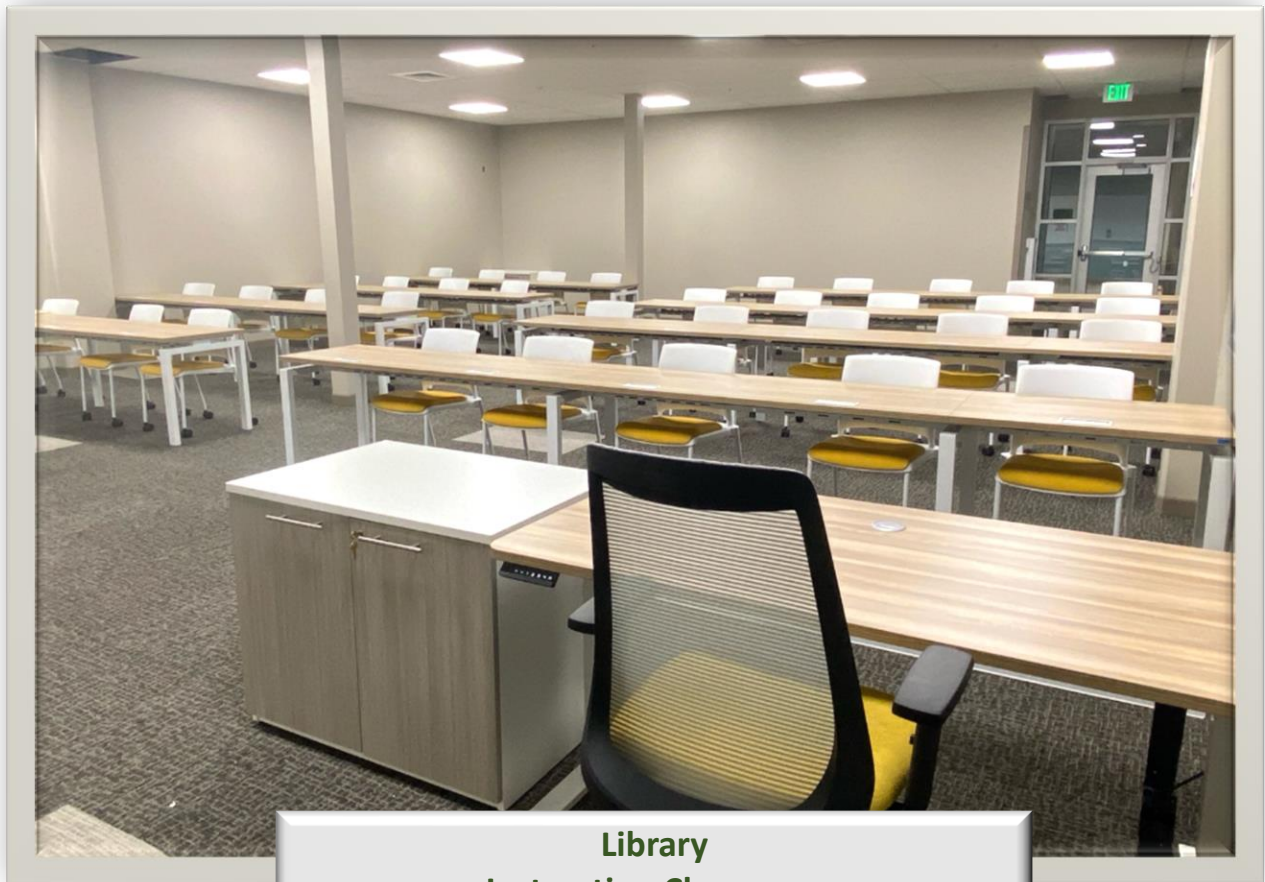
[www.shastacollege.edu](http://www.shastacollege.edu)

*Submitted to the  
Shasta-Tehama-Trinity  
Joint Community College District  
Board of Trustees*

*June 11, 2025*

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**Library  
Instruction Classroom**

## MESSAGE FROM THE CHAIR

### To the Shasta-Tehama-Trinity Joint Community College District Board of Trustees:

As Chair of the Measure H Citizens' Bond Oversight Committee (CBOC), I am pleased to present our eighth Annual Report to the community and to the Board of Trustees of the Shasta-Tehama-Trinity Joint Community College District. 2024 has been an amazing year for our committee. The Measure H Citizens' Bond Oversight Committee is required to prepare and present this Annual Report to the District's Board of Trustees in public session, an annual written report which includes a summary of the Citizens' Bond Oversight Committee's activities and a statement indicating whether the District is in compliance with the requirement that the bond revenues have been used only for the purposes authorized by the bond measure. With the presentation of this Annual Report, the members of the Measure H Citizens' Bond Oversight Committee can assure voters that Measure H Bond expenditures have been properly made for projects that are consistent with those identified in the bond measure. We hope that you find this report detailed and informative. Thank you.

~ *Star Alfaro, Chair*  
*Senior Vice President, Commercial Loan Officer*  
*Cornerstone Community Bank*

## THE CITIZENS' BOND OVERSIGHT COMMITTEE



Robert Adams,  
*At-Large*  
*Representative*



Star Alfaro,  
*Chair*  
*College Support*  
*Organization*



Rick Fauss,  
*At-Large*  
*Representative*



Todd Jones,  
*Taxpayers'*  
*Association*



Michael Logan,  
*Vice Chair*  
*Business*  
*Organization*



Dr. Fabio Robles  
*At-Large*  
*Representative*



Staci Wadley  
*Senior Citizens'*  
*Organization*



Abigail Hellman  
*SC Student*  
*Representative*

The purpose of the CBOC is to monitor the expenditures of the Measure H General Obligation Bond funds and report to the public on the Shasta-Tehama-Trinity Joint Community College District's compliance with Proposition 39. The committee members are appointed by the Board of Trustees and as required by law, represent various constituents of the community.

It is the committee's duty to:

- Inform the public concerning the District's expenditure of bond proceeds;
- Review expenditures to ensure that bond proceeds are spent on qualified projects; and
- Present an Annual Report to the community and the District's Board of Trustees with a summary of the CBOC's proceedings and activities for the preceding year.

The CBOC is required to be comprised of a minimum of seven members representing required constituent groups from throughout the District's service region. Members of the CBOC serve a term of two (2) years and may be reappointed by the Board of Trustees for two additional two (2) year terms. No member may serve more than three (3) consecutive terms. CBOC members are not compensated for their services.

Members of the community serving on the Citizens' Bond Oversight Committee for the 2024 calendar year are listed below in order of term expiration:

Committee Member Name	Area of Representation	1 <sup>st</sup> Term	2 <sup>nd</sup> Term	Final Term	Term Expiration
Abigail Hellman	SC Student Representative	2 Years			7/11/2025
Staci Wadley	Senior Citizens' Organization	2 Years			7/11/2025
Dr. Fabio Robles	At-Large Representative (Trinity County)	2 Years	2 Years	2 Years	10/10/2025
Star Alfaro	College Support Organization	2 Years	2 Years		10/10/2025
Robert Adams	At-Large Representative	2 Years			11/7/2025
Todd Jones	Taxpayers' Association	2 Years	2 Years		7/12/2026
Michael Logan	Business Organization	2 Years	2 Years		9/13/2026
Rick Fauss	At-Large Representative	2 Years			8/14/2026

Reappointments made by the Board of Trustees at its 2024 regular meetings were:

Appointee	Area of Representation	Date Reappointed
Todd Jones	Taxpayers' Association	5/08/2024
Michael Logan	Business Organization	5/08/2024

New appointments made by the Board of Trustees at its 2024 regular meetings were:

Appointee	Area of Representation	Date Appointed
Rick Fauss	At-Large Representative	8/14/2024

### Summary of CBOC Activities in 2024

During the 2024 calendar year, the CBOC met four times (quarterly) as follows:

January 18, 2024	Shasta College Community Leadership Center 1401 California Street, Redding (5 <sup>th</sup> Floor Board of Trustees Room)
April 18, 2024	Shasta College Community Leadership Center 1401 California Street, Redding (5 <sup>th</sup> Floor Board of Trustees Room)
July 18, 2024	Shasta College Community Leadership Center 1401 California Street, Redding (5 <sup>th</sup> Floor Board of Trustees Room)
October 17, 2024	Shasta College Community Leadership Center 1401 California Street, Redding (5 <sup>th</sup> Floor Board of Trustees Room)

At each meeting, the CBOC members were presented with the following standing agenda items:

- Quarterly financial overview of project budgets, encumbrances and expenditures; and
- PowerPoint presentation detailing highlights of the quarterly financial overview, project photos, and other information.

The CBOC completed the following activities at its quarterly meetings:

#### January 18, 2024 Meeting:

- The October 19, 2023 meeting minutes were approved.
- An overview of the financial statement changes was provided. It was noted that interest on bonds in the county treasury exceeds \$3.5 million which will be allocated toward future bond projects. Quarterly expenditures totaled \$1.777 million.
- Budget increases and decreases were discussed including the pull back by the state of scheduled maintenance funds. Bond projects were affected by \$2 million of the almost \$4 million (57%) that was required to be returned.
- The Athletics Complex Phase I and Space Refresh to improve spaces within existing buildings were introduced as new projects. The Space Refresh project was cited as particularly important due to the many swing spaces required to service students during planned renovations.
- The 200 Building (Library) Renovation project was reported to be in full swing, including hazmat remediation throughout the building interior and infrastructure at the exterior.
- The CBOC reviewed results of the 2022-23 Financial and Performance Audits prepared by CWDL, Certified Public Accountants. Both audits had clean opinions and there were

no findings cited for the 2022-23 or 2021-22 fiscal years. The Performance Audit tested over \$3.3 million in transactions (out of over \$11 million in annual expenditures), and all were found to have been spent on approved projects as represented to the voters.

- A draft of the 2023 Annual Report was reviewed and approved by the CBOC. It was mentioned that the approved report would be presented to the Board of Trustees at its February 14, 2024 regular meeting.

#### **April 18, 2024 Meeting:**

- The January 18, 2024 meeting minutes were approved.
- An overview of the financial statement changes was provided. It was noted a refund of approximately \$22,500 was received for the Series D issuance costs. Quarterly expenditures totaled \$3.125 million.
- Annual contractor approvals were reviewed with 114 contractors on the CUPCCAA list and 12 contractors on the large projects Measure H Prequalified list. The various types of bid methods were reviewed.
- The CBOC was updated on the status of bond projects, with discussion of the 200 Building (Library) Renovation centered around the interior configuration and hazmat remediation. The 1400-1600 Shade Structures project was discussed which is funded from the college's Capital Outlay account with a \$100,000 donation from Student Senate. The cadaver room conversion to accommodate the new Anatomage Table completed as a Space Refresh project was discussed. Future Space Refresh projects mentioned included the Room 1411 conversion to a lecture classroom, and the 400 Building lecture hall refresh.
- Mr. Jones and Mr. Logan, whose terms expired 7/12/2024 and 9/13/2024, respectively, were asked if they wished to serve an additional two-year term. They each replied in the affirmative.
- Ms. Alfaro was elected as Chair and Mr. Logan was elected as Vice Chair for 2024-2025 (starting July 1, 2024).

#### **July 18, 2024 Meeting:**

- This meeting lacked a quorum and therefore the CBOC's April 18, 2024 meeting minutes were tabled until the October meeting.
- An overview of the financial statement changes was provided. Interest proceeds through 3/31/24 were added bringing the total interest earned and available for future Bond projects to over \$4 million. Quarterly expenditures totaled \$3.887 million.
- The CBOC was updated on the status of bond projects, including ongoing construction of the 200 Building (Library) Renovation; the 800 Building Renovation; various Space Refresh projects; and building signage on the main campus.
- Other capital outlay projects discussed were the 1400-1600 Shade Structures project; fire lane and storm drain improvements; the ponds area project; and goat grazing for wildfire prevention.
- An update on statewide bond measures (Proposition 2 and Assembly Bill 247) was provided followed by discussion.

### October 17, 2024 Meeting:

- Minutes of the CBOC's April 18, 2024 meeting were approved. The CBOC reviewed the July 18, 2024 meeting notes but no action was required due to lack of a quorum at that meeting.
- An overview of the financial statement changes was provided. It was noted that interest on bonds in the county treasury exceeds \$4.2 million which will be allocated toward future bond projects. Quarterly expenditures totaled \$3.395 million.
- The CBOC was updated on the status of bond projects including those that were closed out of the Tax-Exempt series and reopened under the Taxable series. Bond projects discussed included the 200 Building (Library) Renovation; main campus signage; the 800 Building Renovation; and the SC Main Campus Electrical Wire Replacement project.
- Capital outlay projects discussed included the 2300 Bookstore Renovation with that space being prepared for the Student Services move; the goat grazing project for wildfire prevention; the 1400-1600 shade structures project; and the Verkada Security System Upgrade project. A project initially funded through the capital outlay accounts which subsequently will be reimbursed by CAL FIRE is the Building 5200 Restroom, Shower & Locker Addition.
- The Community Leadership Center lobby unit tenant improvements were completed and escrow closed on this purchase on 9/23/2024.
- The District's 5-Year Capital Outlay Plan required annually by the Chancellor's Office was presented to the committee and reflects planned capital outlay projects.

## MEASURE H BOND PROGRAM SUMMARY

On July 18, 2016 the Board of Trustees of the Shasta-Tehama-Trinity Joint Community College District voted unanimously to place a \$139 million general obligation bond on the November 8, 2016 general election ballot focused on addressing the following identified needs:

- Build a Regional Public Safety Training Facility
- Expand our career and technical education (CTE) training facilities
- Increase support for our Veterans and current military
- Improve STEM labs by bringing them up-to-date (last upgrade to science labs was in 2004)
- Upgrade classrooms and facilities in our almost 50-year old buildings to better align with modern day educational needs
- Improve our infrastructure, including technology and other critical components

Measure H was approved by the voters in our District, thus ensuring a sound future for higher education in our community. Passed under Proposition 39 provisions, 55% voter approval was required providing the following conditions are met. Proposition 39 allows the District to use bond funds only for projects described in the bond measure language. The funds cannot be used for staff salaries or projects not described in the language of the bond measure. It also mandates the formation of a Citizens' Bond Oversight Committee.

## BOND PROJECTS FINANCIAL SUMMARY

Following is an overview at December 31, 2024 of Measure H income and outflow, and an individual projects list reflecting associated budgets, encumbrances and expenditures:

### Shasta-Tehama-Trinity Joint Community College District Measure H General Obligation Bonds

Cumulative Recap of Bond Activity  
September 7, 2017 - December 31, 2024

#### Bond Income/Outflow

#### Tax Exempt Bonds

Bond Sales Series A (9/7/2017)	\$ 50,000,000
Series A Net Issuance Costs	(208,359)
Bond Sales Series B (10/3/2019)	20,000,000
Series B Issuance Costs	(119,820)
Bond Sales Series C (12/9/2020)	10,000,000
Series C Issuance Costs	(53,788)
Refunded 2009A/2008A Bonds	(7,987,268)
Additional Funds from Other Sources	27,946,345
Net Available Funds for Projects	\$ 99,577,110
Encumbrances	(6,130,389)
Project Expenditures to Date	(85,543,081)
Budget Remaining	(10,410,413)
Ending Available Funds for Projects	\$ (2,506,773)

#### Taxable Bonds

Bond Sales Series B-1 (10/3/2019)	\$ 20,000,000
Series B-1 Issuance Costs	(188,882)
Bond Sales Series C-1 (12/9/2020)	\$ 20,000,000
Series C-1 Issuance Costs	(186,450)
Bond Sales Series D (6/27/2023)	19,000,000
Series D Issuance Costs	(184,964)
Additional Funds from Other Sources	2,406,229
Net Available Funds for Projects	\$ 60,845,934
Encumbrances	(3,953,288)
Project Expenditures to Date	(23,371,889)
Budget Remaining	(19,642,728)
Ending Available Funds for Projects	\$ 13,878,029

#### Interest Proceeds for Future Allocation (through 9/30/24)

Fiscal Year	Tax Exempt Bonds	Taxable Bonds		Total Interest Proceeds
		GO Bonds	NMTC Interest	
2017-2024	\$ 2,437,440	\$ 1,640,669	\$ 139,137	\$ 4,217,247
2024-2025	184,412	227,848	-	\$ 412,260
<b>TOTAL</b>	<b>\$ 2,621,852</b>	<b>\$ 1,868,517</b>	<b>\$ 139,137</b>	<b>\$ 4,629,506</b>

TAX EXEMPT BONDS: Cumulative Recap of Project Budgets, Additional Revenues, Encumbrances and Expenditures

Active Projects	Current Bond Dollars Budgeted	Funds from Other Sources	Source	Bond Project Reserve Allocation	Total Budget	Encumbered but not Expensed	Expenditures to Date	Budget Remaining
18-009 Campus Wide Infrastructure	FINAL 7,189,484	0		200,000	7,389,484	0	7,389,484	0
18-010 SC Main Campus Keying & Access Control	FINAL 1,334,377	0			1,334,377	0	1,334,377	0
18-017 Solar Project - East Lot	6,400,000	0		500,000	6,900,000	318,844	6,580,157	999
19-001 200 Building (Library) Renovation	7,515,030	15,589,000	(5)		23,104,030	5,662,685	16,964,176	477,169
20-003 800 Building Renovation	6,267,700	5,207,000	(5)		11,474,700	148,860	1,393,595	9,932,244
Completed Projects	Budget Commitment	Funds from Other Sources	Source	Bond Project Reserve Allocation	Total Budget	Encumbrances	Expenditures	Budget Remaining
Bond Project Reserve	1,000,000	0			0	0	0	0
100 Building Reno-Phase 1 (Student Svcs. One-Stop Shop)	93,805	0			93,805	0	93,805	0
2000 Building HVAC Replacement	641,245	4,668,750	(4)(6)		5,309,995	0	5,309,995	0
2400 Building - Electrical Equipment Upgrade (#18-008A)	101,652	0			101,652	0	101,652	0
2400-2500-2600 Buildings HVAC & Exterior Refresh	2,352,729	1,224,000	(4)(6)		3,576,729	0	3,576,729	0
Athletic Fieldhouse Bldg w/Restrooms (#18-002)	1,182,940	0			1,182,940	0	1,182,940	0
CIS Building (#18-015)	8,319,255	0			8,319,255	0	8,319,255	0
CTE Building and Covered Storage (#18-008)	5,083,145	205,500	(2)		5,288,645	0	5,288,645	0
Dorms Upgrade Project (#20-006)	188,120	507,258	(4)		695,378	0	695,378	0
Farm Building 4500 Shade Structure (#19-008)	89,904	0			89,904	0	89,904	0
Gymnasium Air Conditioning (#18-007)	1,686,823	0			1,686,823	0	1,686,823	0
HSUC Folding Wall Replacement (#18-018)	180,042	0			180,042	0	180,042	0
HSUC Security Office Remodel (#20-002)	297,856	0			297,856	0	297,856	0
Information Technology Projects	1,941,619	0			1,941,619	0	1,941,619	0
Interior/Exterior Lighting Project (#18-023)	49,789	0			49,789	0	49,789	0
MH General Expenses (Tax Exempt Series Expenditures)	1,067,442	0			1,067,442	0	1,067,442	0
Property Purchases	44,949	0			44,949	0	44,949	0
Regional Public Safety Training Center - Phase 1 (#15-016)	2,569,310	0		300,000	2,869,310	0	2,869,310	0
RPSTC Classroom Buildings - Phase 2 (#18-004)	5,599,845	152,634	(2)		5,752,479	0	5,752,479	0
Regional Public Safety Training Ctr - Ph 3 (21-006)	1,029,165	333,543	(2)(3)		1,362,708	0	1,362,708	0
SC Main Campus Fencing & Gates	152,016	0			152,016	0	152,016	0
Security Dept. Relocation & Warehouse (#18-001)	3,003,301	0			3,003,301	0	3,003,301	0
Tehama Campus Student Services Bldg (#18-006)	6,119,371	2,531	(1)		6,121,902	0	6,121,902	0
Veterans Center Building (#18-003)	2,636,623	56,130	(1)		2,692,752	0	2,692,752	0
<b>Total Tax Exempt Bonds</b>	<b>\$74,137,538</b>	<b>\$27,946,345</b>			<b>\$102,083,883</b>	<b>\$6,130,389</b>	<b>\$85,543,081</b>	<b>\$10,410,413</b>

TAXABLE BONDS: Cumulative Recap of Project Budgets, Additional Revenues, Encumbrances and Expenditures

Active Projects	Current Budget	Funds from Other Sources	Source	Bond Project Reserve Allocation	Total Budget	Encumbered but not Expensed	Expenditures to Date	Budget Remaining
Measure H General Expenses (Taxable Series Expenditures)	800,000	0			800,000	92,319	105,882	601,799
SC Community Leadership Center Purchase (BLOCK 7)	22,606,712	106,229	(2)(7)		22,712,941	115,820	21,830,715	766,406
18-009A Campus Wide Infrastructure - Design	83,222	0			83,222	34,800	0	48,422
18-009B Campus Wide Infrastructure - Electrical Upgrades	513,497	0			513,497	229,527	171,340	112,630
18-010 SC Main Campus Keying & Access Control	374,998	0			374,998	45,777	5,891	323,329
21-007 100 Bldg-Phase 2 (Student Services One-Stop Shop)	10,500,000	0			10,500,000	358,709	417,528	9,723,763
21-002 1600 Building (Life Sciences) Renovation	100,000	0			100,000	0	75,649	24,331
23-006 700 Building Renovation	4,854,150	0			4,854,150	78,125	395,386	4,380,639
22-010 SC Main Campus Fiber Project - Phases 2 & 3	375,000	0			375,000	0	85,212	289,788
24-001 Athletics Complex - Phase 1	1,425,000	0			1,425,000	0	15,913	1,409,087
24-002 Space Refresh	500,000	0			500,000	42,998	246,665	210,337
24-009 SC Fire Academy 6-Story Fire Tower	913,300	2,300,000	(8)		3,213,300	1,731,711	5,891	1,475,698
24-010 SC Campus 12kV Infrastructure Replacement	1,500,000	0			1,500,000	1,223,500	0	276,500
Completed Projects	Budget Commitment	Funds from Other Sources	Source	Bond Project Reserve Allocation	Total Budget	Encumbrances	Expenditures	Budget Remaining
1300 Building Renovation (20-004)	15,797	0			15,797	0	15,797	0
<b>Total Taxable Bonds</b>	<b>\$44,561,676</b>	<b>\$2,406,229</b>			<b>\$46,967,905</b>	<b>\$3,953,288</b>	<b>\$23,371,889</b>	<b>\$19,642,728</b>

Additional Funding Sources:

(1) California Community Colleges Chancellor's Office - Veterans Resource Center (VRC) Funding	\$	58,661
(2) Strong Workforce Program Funding in support of Career Technical Education Programs		674,906
(3) Fire Chief's Association Contribution		58,000
(4) Higher Education Emergency Relief Fund (HEERF) Offset		5,053,258
(5) State Funded Projects		20,796,000
(6) Scheduled Maintenance Funds		1,346,750
(7) North State Together Technology/FFE Contribution		65,000
(8) ZOGG Fire Settlement Funding		2,300,000
<b>TOTAL ADDITIONAL FUNDS FROM OTHER SOURCES:</b>	<b>\$</b>	<b>30,352,574</b>

## 2023-24 Bond Financial and Performance Audits

The required annual independent financial and performance audits were performed by CWDL, Certified Public Accountants, with the following results:

### June 30, 2024 Bond Financial Audit – Auditor’s Opinion (page 2):

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Measure H General Obligation Bonds of Shasta-Tehama-Trinity Joint Community College District, as of June 30, 2024, and the changes in financial position for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

There were no financial statement findings or questioned costs identified during 2023-24, nor were there any findings cited from 2022-23 requiring correction (pages 18 & 19).

### June 30, 2024 Bond Performance Audit – Auditor’s Opinion (page 1):

The results of our tests indicated that, in all significant respects, the District expended Measure H General Obligation Bond funds for the fiscal year ended June 30, 2024 only for specific projects developed by the District’s Board of Trustees and approved by the voters, in accordance with the requirements of Proposition 39, as specified by Section 1(b)(3)C of Article XIII A of the California Constitution.

Out of \$13.3 million in bond expenditures from July 1, 2023 through June 30, 2024, \$11,465,611 (85.89%) were selected for Performance Audit testing. In all cases, the funds were found to have been spent on approved Measure H bond projects (page 4).

SHASTA-TEHAMA-TRINITY JOINT COMMUNITY COLLEGE DISTRICT MEASURE H GENERAL OBLIGATION BONDS BALANCE SHEET JUNE 30, 2024	
<b>ASSETS</b>	
Cash and cash equivalents	\$ 45,759,621
Receivables	12,965,759
<b>Total Assets</b>	<b>58,725,380</b>
<b>LIABILITIES AND FUND BALANCE</b>	
<b>Liabilities</b>	
Accounts payable	2,695,511
Due to other funds	10,870
<b>Total Liabilities</b>	<b>2,706,381</b>
<b>Fund Balance</b>	
Restricted for capital projects	56,018,999
<b>Total Liabilities and Fund Balance</b>	<b>\$ 58,725,380</b>

**SHASTA-TEHAMA-TRINITY JOINT COMMUNITY COLLEGE DISTRICT  
 MEASURE H GENERAL OBLIGATION BONDS  
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2024**

<b>REVENUES</b>	
Interest income	\$ 1,086,271
Other income	5,466,934
<b>Total Revenues</b>	<u>6,553,205</u>
<b>EXPENDITURES</b>	
Facilities acquisition and construction	<u>13,348,443</u>
<b>Total Expenditures</b>	<u>13,348,443</u>
<b>Excess/(Deficiency) of Revenue over Expenditures</b>	<u>(6,795,238)</u>
<b>OTHER FINANCING SOURCES</b>	
Issuance cost	<u>22,536</u>
<b>Total Other Financing Sources</b>	<u>22,536</u>
<b>Net Change in Fund Balance</b>	(6,772,702)
<b>Restricted Fund Balance, July 1, 2023</b>	<u>62,791,701</u>
<b>Restricted Fund Balance, June 30, 2024</b>	<u>\$ 56,018,999</u>



**Electrical Infrastructure Replacement Project**

## Statement of Compliance

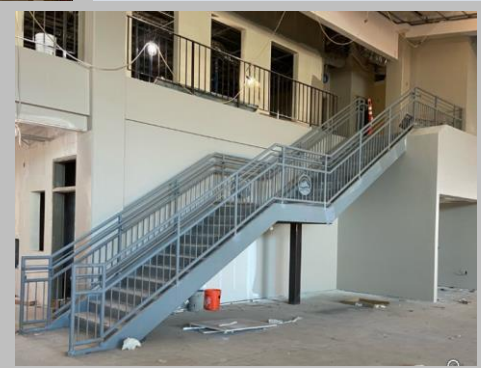
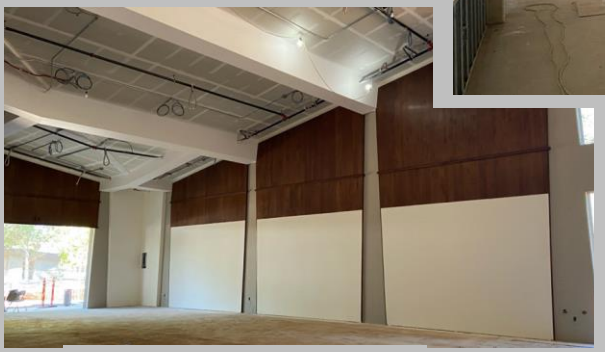
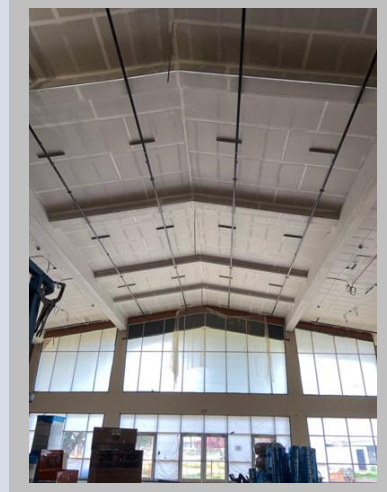
This report is submitted to the Board of Trustees annually. Based upon our review of the District's financial records and the annual independent Financial and Performance Audits of the Measure H proceeds prepared by CWDL, Certified Public Accountants, the Citizens' Bond Oversight Committee believes that bond revenues were expended in compliance with the requirements of Article XIII A, Section 1(b)(3) of the California Constitution and are consistent with the District's approved Measure H local bond measure for the period ending June 30, 2024.

### Shasta-Tehama-Trinity Joint Community College District 2024 Board of Trustees *(December 2023-November 2024)*

- **Kendall S. Pierson**, *Board President*  
*Trustee, Area A*
- **Peggy Colwell**  
*Trustee, Area B*
- **Scott J. Swendiman**  
*Trustee, Area C*
- **Rhonda E. Nehr**, *Clerk*  
*Trustee, Area D*
- **Stephen Bell**  
*Trustee, Area E*
- **Michelle Hickok**, *Board Vice President*  
*Trustee, Area F*
- **Richard Lawrence**  
*Trustee, Area G*
- **De'Sean Chavis**  
*Student Trustee*

### District Staff

- **Dr. Frank Nigro**  
*Superintendent/President (7/01/2024-Present)*
- **Dr. Kevin O'Rorke**  
*Interim Superintendent/President (12/22/2023-6/30/2024)*
- **Jill Ault**  
*Assistant Superintendent/ Vice President of Administrative Services*
- **Andy Brown**  
*Director of Physical Plant*
- **Theresa Markword**  
*Interim AVP of Facilities & Capital Construction*
- **Sherry Nicholas**  
*Bond Project Coordinator*
- **Isabella Greenleaf**  
*Bond Project Coordinator*
- **Magan Kleinman**  
*Bond Fiscal Analyst*



# Library & Tutoring Center





## 800 Building Demo



## Space Refresh



## Infrastructure Projects



Shasta College is an equal opportunity educator and employer.



**Shasta College**

[www.shastacollege.edu](http://www.shastacollege.edu)

11555 Old Oregon Trail  
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