

## Student Services Council Meeting September 19, 2018 • 9:00 AM Room 2314

#### **MINUTES**

Со	mmittee Members Pr	esent					
	Stacey Bartlett		Nadia Elwood	Х	Tim Johnston	X	Sara Phillips - Guest
	Nancy Berkey		Andy Fields	Х	Becky McCall		
Х	Sharon Brisolara	Х	Sandra Hamilton Slane		Kevin O'Rorke		
Χ	Tina Duenas		Sue Huizinga	Х	John Yu		

#### CALL TO ORDER

- 1. Meeting called to order by Tim Johnston at 9:00 am
  - It was moved by Tina Duenas and seconded by Sandra Hamilton Slane to approve the Student Services Council September 15, 2018 minutes. All in favor to approve the minutes. Sharon Brisolara abstained.

#### 2. Information Items

- a) Website update Natalie Tucker and Ryan Loughrey
  - 1) Partnered with a company called Fastspot located in Maryland that specializes in website design. They have a four step process Developed a creative brief on their findings.
    - Stage 1 Research and Discovery
    - Stage 2 Information architecture
    - Stage 3 Design developing between the functional and the beautiful design
      - a. Asked for student feedback by presenting ideas on laptops
      - b. Peter Griggs is on the committee which is helping to ensure consistency with marketing campaigns
      - c. Breakdown internal structures and make them more accessible for students
      - d. Also needs to be sustainable and allows for growth and fitting the needs of the college
    - Stage 4 Development
  - Current website matches more of an Org Chart layout, but for parents and students that arrangement is not intuitive, but based more on functionality for students, parents and community members.
  - 3) Want it to be both aesthetically appealing and functional
  - 4) Focus on student facing website
- b) Vision for Success / Strategic Plan / Student Equity and Achievement Program Focus Areas
  - 1) Matches up with the
  - Focus on six key strategies
    - Implement AB 705
    - Implement Automated Student Education Planning
    - · Expand Shasta Summit early alert
    - Increase number of ADTs
    - Promote transfer pathways with K-12 partners
    - Improve access to existing on-line student support
  - 3) John is entering into Nuventive Improve
  - 4) Question regarding how the student survey will fit into the strategies
    - Suggestion to treat it as a data to be used to inform the strategies
- c) Annual Area Plan calendar

- 1) November 7<sup>th</sup> Submit proposals in Nuventive Improve; present initiatives; review rubric and ranking sheets
- 2) December 5<sup>th</sup> Finalize initiative rankings and scores due
- 3) December 19<sup>th</sup> Discussion/Results/Approval via email
- 4) Spring 2020 Initiatives due to College Council
- d) Technology Priority List Handout

#### 3. Action Agenda

- a) Institutional Assessment Plan Handbook / Cycle
  - 1) Sarah McCurry and Will Breitbach were involved
  - 2) Opportunity to fro Student Services Council to have input
  - 3) In document includes a list of following Student Services department that gather SAO data each fall through a common survey:

SCI\*FI Admissions and Records /Financial Aid One Step Up Stop Student Success Center **Assessment Center** Transfer Center CalWORKs **Counseling Center** TRIO - Student Support Services **Veterans Center Enrollment Services Office EOPS/CARE** Gateway to College **UMOJA** PACE

- Move Gateway to College and UMOJA from bulleted list to the paragraph following
- Tehama Campus
  - Haven't in the past included Extended Ed on the list, but are beginning to look at developing, especially in consideration of movement towards Center status. Suggestion to include the Tehama One-Stop, which is all encompassing and includes A&R, Financial Aid, Canvas.
  - o Also include the Tehama Student Success Learning Center
  - o Sharon Brisolara will provide questions to Sara Phillips to add to the Student Survey.
- Question posed regarding including UMOJA. Yes, would like to include and Tina Duenas will send questions to Sara Phillips.
- Career and Student Employment will be revisited and have not been included as part of the mix.
- 4) Department Review

Admissions and Records / Financial Aid UMOJA
One Stop PACE
Assessment Center STEP-UP
CalWORKs Student Housing
Counseling Center Student Life

Enrollment Services Office Student Success Center

EOPS/CARE/SCI\*FI Transfer Center

Foster and Kinship Care Education TRIO Student Support Services

Gateway to College TRIO Talent Search
Global Ed TRIO Upward Bound

- 5) Suggestion/expectation is that departments participate in reviews every two years.
- 6) Recommended additions:
- Global Ed and UMOJA
- Tehama One Stop, Tehama Student Services, Extended Ed

#### Sharon Brisolara will confirm with Any Fields the naming conventions

- b) Verify updates to SAOs/SSLOs
  - 1) Reflect the One Stop in the satisfaction survey with an A&R with Financial Aid combination
  - 2) There will still continue to be independent
- c) Fall 2018 survey Oct. 1 Oct. 26
  - 1) Release pushed back to October 5<sup>th</sup>
  - 2) Student Success Center asked for confirmation
  - 3) Combine A&R / FAID into One Stop
  - 4) Question regarding access of services and including a smart phone response
  - 5) Question about text messages from Shasta College and if received and if helpful
  - 6) Collapse some of the duplicated FAID questions that are included in One Stop section
  - 7) Update FAFSA submission questions so that you ask two questions regarding completing by March 2<sup>nd</sup> date and then if not did you at least complete by July 1<sup>st</sup>
  - 8) Assessment Center update Tim included handwritten notes, and will send typed changes
  - 9) Add STEP UP survey section
  - 10) Sara will aim to get a draft out to Council members by next Monday. Then when she returns on October 1<sup>st</sup> she can pull updates into the survey and have it ready to release on Oct. 5<sup>th</sup>
  - 11) Send out via Regroup to all registered students, with a reminder scheduled before it closes

#### 4. Discussion Agenda

- a) Completion Grant
  - 1) Do we want to include in Annual Plan Initiatives that the college would assist a student in affording their last semester or year of college. Would tie in completion of steps, degree review, completed ed plan, perhaps FAFSA if student qualifies
  - 2) Incentivize completion and since college would be receiving funding
  - 3) Also plan to reach students from all populations, and affirmative outreach
- b) AP5055 FAFSA and proximity to completion
  - 1) In considering of the changing in funding formula should the Council review again?
  - 2) Perhaps consider such questions such as should the college include completion of FAFSA as part of matriculation steps?
    - Feedback indicated there could be some challenges in regards to Block 1 populations.
    - One thought is to push it open earlier to everyone.
    - Another idea is to black out enrollment two weeks prior to start of semester
    - Consideration of late starting classes and impact if changes made
    - Is there any research showing how priority enrollment is being utilized?

Should we incentivize students who are closer to degree completion?

- c) Council Bylaw review
  - 1) Voting Members
    - Add Nancy Berkey Gateway to College Director
    - Add John Yu Interim Dean of Student Services
  - 2) Return next time as an action item.
- d) Parking Lot review
  - 1) Had created a number of work groups
    - IFS Reports (Becky and Sharon)
      - Next meeting Tina can share her view of IFS reports
    - Promoting Student Support Services (Sue and Tina)
      - Newsletters
        - i. Student Life Knight Life

#### ii. Enrollment Services

- Cutting Sections and Guided Pathways Student Services Perspective (Sandra)
- 2) Student Services Building keep in suspension
- 3) Shasta Summit
- 4) Colleague Automated Student Ed Planning
- 5) Assessment Center In light of changes, including name change, and staffing needs consideration to including in Area Plan Initiative
- 6) FYE counselor run, overall participation was lacking, did not successfully create strong cohort relationships.
- 7) Continue discussion of the book: Redesigning America's Community Colleges.
  - Open to reviewing Chapter 5 called Engaging Faculty and Staff in late October
- 8) Revision of Orientation is being looked at and a couple of vendors have been contacted
  - Discussion of pros and cons of online vs. in-person orientations

#### 2. Area Updates

Student Life

Taylor Mobley's last day is next Wednesday, Sept 26<sup>th</sup>. Will post the full time Student Services Coordinator position for Global Ed. Range 33.

#### Extended Ed

Hill Country Clinic program 15 students engaged in the program. 7 are housed in the dorms and only 5 have stepped out

#### **Enrollment Services**

Enrollment Services Management Committee met and are reviewing the Enrollment Management plan.

#### **Student Success Committee**

Sandra attended the committee meeting and was part of covering the reconfiguration of the committee.

Carr Fire funding follow up. Some feedback that students who were denied and is there another way to expand the criteria. Tina's office reviews apps and makes the recommendations. Then Becky in Financial Aid processes the awards. There has been consideration given to awarding additional funds to those students who lost homes, but no action has taken place. In the last two weeks Student Life still received 5 applications from students who had lost homes, but were just getting around to completing the application.

#### 3. Other Announcements

#### Parking Lot:

- Student Services Building Continuing the conversation
  - Review the Master Student Services Building document and verify numbers for all orange highlighted fields if available;
  - Consider impending changes to student services, are we missing anything important; and
  - Discuss arguments for or against specific departments being included in a "one-stop"
- Completion Grants
- Technology Training Needs
- CCCApply
- PRCA-24 / WTC Assessment

- Workgroup Report Cutting Sections and Guided Pathways – Student Services perspective (Sandra)
- Workgroup Report IFS Reports (Sharon B./ Becky M.)
- Workgroup Report Promoting Student Support Services (Sue / Tina)
- Shasta Summit Workflow
- FYI
- Staff evaluations
- Succession Planning
- Discussion: Redesigning America's Community Colleges, Bailey, et al., chap 5 "Engaging Faculty and Staff"

## **NEXT MEETING**

The next meeting is scheduled for Wed., October 3, 2018 from 9:00 am – 11:00 am in Room 2314. Recorded by: Michelle Fairchild, Administrative Secretary, Enrollment Services.

## 2018 – 2021 Strategic Plan / Student Equity and Achievement Program 5 goals

#### Goal 1 First-Year Persistence

Increase by two percent the number of fall first-time (full- and part-time) students returning the following Fall semester. The measure combines the most recent three years and is separately measured each fall. Those who complete a certificate or degree within the first year are also counted as "persisting". If a student skips the spring term, we would still count them toward persistence if they register the following fall.

#### Goal 2: Three-Year Completion Rate

Increase by two percent the number of fall first-time, full-time students earning a certificate, diploma, or are transfer-prepared within three years. "Transfer Prepared" is defined as a student who has successfully completed 60 UC/CSU transferable units with a GPA >= 2.0 and/or transferred to a four-year institution. The institution-set standard for degrees is 600. The institution-set standard for certificates is 125. The cohort consists of first-time students at Shasta College with a minimum of 6 units earned who attempted any math or English course in the first three years.

#### Goal 3: Undergraduate Credentials Awarded per 100 FTE Undergraduate Students

Increase by one percent the number of undergraduate certificates of one year and more, associate's degrees and bachelor's degrees awarded per 100 full-time equivalent students.

#### Goal 4: Course Success

Increase by one percent the number of students who complete credit enrollments with a grade (SX04) of A, B, C, or P. The institution set standard for successful student course completion is 70%. This is calculated independently each semester.

#### Goal 5: Improved through-put

Progressively increase the percentage of full-time students who successfully complete a college-level English or mathematics course, or both, with a sequence of two or fewer courses after enrollment.

## 6 key strategies

- o Implement AB 705
- Implement Automated Student Education Planning
- Expand Shasta Summit early alert
- o Increase number of ADTs
- o Promote transfer pathways with K-12 partners
- Improve access to existing on-line student support

# STUDENT SERVICES AREA PLANS 2019-20 (Fall 2018)

## Timeline:

Nov. 7	Submit proposals in Nuventive Improve; present initiatives; review
	rubric and ranking sheets

- Dec. 5 Finalize initiative rankings and scores due
- Dec. 19 Discussion/Results/Approval via email

Spring 2020 Initiatives due to College Council

Work Order Ticket ID	Priority	Project	Contact	Description	Status / Next Steps	Target Completion Date
10	1	Federal Compliance Review – Privacy and Security				
		Ellucian Portal	Phil	Work with Michael S at Simpson to see what we can do		
	2	Campus Logic / FA Self-Service	Becky/Phil/Alan	Communication Management/Paperless Workflow/Electronic Docs for FA	SSO	
	2	Colleague Self-Serve ed planning	Michelle/David/Phil/Tim	test automated Student Ed Plan	Continue testing / develop workflow	Continue pilot - fall 2018
	5	Transcript Revision Project	Becky/Matt/ James/Tim	Update transcripts to reflect the laundry list of items including but not limited to: posting transfer credit/BACC Degree		December 2018
	5	Probation Programming	James/Becky/Tim	Programming to return students to good standing/sit-out 2+ semesters automatically		December 2018
	7	A&R Scanning Transcripts	Becky/Rochelle	Scanning Transcripts into Docuware-paperless workflow	Updated file cabinet configuration; enhanced process.	July 2019
	8	CCCApply data elements	James/Tim	Integrate into Colleague - incl. MMAP self- reported data guide	Investigate method(s) to automate data extract	November 2018
	8	High school electronic transcripts	James/Tim	Receive / Send High School transcripts electronically		November 2018
	10	Procedures / Data Manuals	Becky/James/Tim	Create Colleague user manuals for students	12.12.17- Making progress. A&R is	December 2018

		service areas (A&R/FA/etc)	complete, now working on FA.	
With packaged fin aid, student retains ability to add/drop classes with outstanding balance				
Add Student Experience items here				
Auto-Award degrees				
SARSZoom / Cranium Cafe		Develop / expand online Counseling capabilities to prepare for an online college.		
Queuing system for one-stop				
Pre-Registration Checklist		Monitor core- matriculation to improve workflows.		
Electronic Signature Workflow - DocuSign / VeriSign		Tool to streamline various campus processes including concurrent enrollment		
MyPath – Career Services		Tool to assist students in initial ed planning		
WebAdvisor to Self-Service		Course Registration function		
Automated Parking Permits				
Annual Registration	James/Tim	Students able to schedule fall/spring & verify student information annually		
Regroup	James/Cindy	Communication Management (Text, Email, Call)	9.26.17- Pilots have completed testing, ready for expanding. Next steps-Student Services Council Meeting to discuss best	

SSSP Data Element Integration / Reporting	James/Tim	SSSP Data – Audit Prep / review Datamart Summary Report /	practices, who will have access, and standards. (Peter/James/Cindy should be invited to the next possible meeting) 12.12.17-Tina is working on standards for texting. Pending approval.	
		Element pathway / Data review		
EOPS Benefit Programming	James/Sandra/Becky	Release categorical awards directly to students regardless of debt owed.		
Automate DND process	James/Tim	Automatically take of DND once debt has been paid.		
DubLabs "App" (Financial Aid)	James/Peter/Becky	Add FA portion into App		
AIM (Accessibility Information Management)	James/Sandra	?	Received code from Butte; need course import to go live by S18	
EOPS Electronic Application	James/Sandra	EOPS electronic application through MyShasta	Has been loaded into MyShasta; in final steps	
Access Database	James/Sandra	Access database for student cohorts (equity, EOPS, CalWORKS)	Update on rest of data elements.	
MM Source Codes	James/Toni/Tim	Add HS GPA MMAP and change HST HS Other pre-req source codes	Discuss with Toni D. re. research impact	

Delinquent Debt Hold (PERC)	James/Tim/Becky/Sandra	Need to re-assess programming and adjust to fit current processing/student needs.		
College Promise	James/ Becky / Tim	Implement College Promise grant.	Waiting for patch from Colleague; funding from state	
Last Date of Attendance	James/ Becky / Tim	Add functionality to Colleague grading	Schedule separate conversation re. viability	
Degree Audit / Transcript Evaluation Training	James		Training to be scheduled	

## Shasta College Institutional Assessment Plan

#### 1. Purpose Statement

Integrated Assessment Planning at Shasta College: Dialog and Improvement across Campus

Integrated assessment ensures that all Shasta College employees directly involved in student learning and success regularly evaluate their practices and improve them as necessary. A strategic and systematic assessment process can improve student learning and help to ensure students leave Shasta College with a core set of values and abilities that will aid their personal success in a variety of contexts. Periodic assessment focuses on what is best for our students, helping to increase student learning and success and narrow achievement gaps, which will subsequently contribute to persistence and completion rates. Faculty, Student Support Services and Library Services work together to assess and to ensure that its resources and processes support student learning; (see pgs. \_\_\_ to \_\_\_ for SS and LS outcome information).

Philosophy and Guiding Principles for Instructional Learning Outcomes

Philosophy

#### Assessment: It's a flashlight, not a hammer.

Faculty routinely conduct a variety of formative and summative assessments in their classes, but it is equally beneficial to carry out these assessments with Shasta College's Institutional Student Learning Outcomes in mind. A thoughtfully aligned assessment plan can improve teaching and learning at Shasta College and make the connections between individual courses, programs, and a Shasta College degree more meaningful for both faculty and students.

#### Shasta College Instructional Learning Outcomes Assessment defined:

Learning outcomes assessment is an intentional, collaborative and systematic practice of design, inquiry, and reflection whose goal is to enhance students' learning at the course, program, and institutional level.

Learning outcomes assessment is only one component of a reflective, comprehensive assessment practice. Learning outcomes are not synonymous with course grades or course objectives, nor do learning outcomes replace existing methods of assessment. In fact, many of the assessments already in use by faculty can and should be employed as learning outcomes assessments. Learning outcomes assessment provides one pedagogical tool among many for inquiry, data-gathering, and reflection on and improvement of teaching.

An institutionally integrated approach to learning outcomes assessment encourages instructors to design curriculum for our students with key, mutually agreed-upon institutional learning outcomes (ISLOs) in mind.

These ISLOs are a crucial component of the Shasta College Mission Statement: "Shasta College provides opportunities for students to develop critical thinking, effective communication, quantitative reasoning, information competency, community and global awareness, self-efficacy, and workplace skills."

#### **Guiding Principles**

The "Guiding Principles of SLO Assessment" adopted in Fall 2010 by the Academic Senate for California Community Colleges provide the philosophical framework for Learning Outcomes Assessment at Shasta College.

**Principle One:** Faculty have the primary responsibility for developing assessment tools and determining the uses of data that are collected, and therefore faculty engagement and active involvement in SLO assessment is essential.

**Principle Two:** Outcomes assessment is a process that should involve all appropriate participants at each level of the college, not just select groups or individuals.

**Principle Three:** SLOs and SLO assessment should be connected to the overall culture of the college through the college vision or values statement, program review processes, and college curriculum, planning, and budgeting processes.

**Principle Four:** SLOs should be clearly mapped and aligned throughout a course sequence and among various levels (course, program, institution) to achieve the most efficient and effective assessment.

**Principle Five:** SLO assessment should be as authentic as possible and should be minimally intrusive to the educational experience of students and the instructional planning and performance of faculty.

**Principle Six:** Rather than relying on one assessment method for all situations, effective assessment may benefit from a variety of methods, even within a single course, that can respond to different learning outcomes, teaching styles, and student learning needs.

**Principle Seven:** Assessment data do not exist in a vacuum and must be analyzed alongside all other factors that may impact achievement outcomes.

**Principle Eight:** SLO Assessment processes and grading are different but mutually compatible activities and should complement rather than conflict with each other.

**Principle Nine:** Effective outcomes assessment requires a college commitment of sufficient staff and resources.

**Principle Ten:** SLO assessment of student learning outcomes is a process that is separate from faculty evaluation.

**Principle Eleven:** Faculty should engage in SLO development and assessment not because it is a requirement for accreditation but rather because it is a good professional practice that can benefit programs and students.

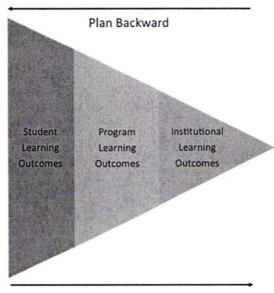
3. Instructional Learning Outcomes Process

#### An Interrelated System of Assessment

There are three levels of interrelated and linked instructional learning outcomes at Shasta College:

- ISLOs (Institutional Student Learning Outcomes) at the institutional level.
- PLOs (Program Learning Outcomes) at the program level
- SLOs (Student Learning Outcomes) at the course level

The connection between each level is explicit. That is, course-level outcomes inform program-level outcomes, which subsequently inform institutional level outcomes. Reporting at the course level provides feedback to the program and reporting at the program level provides feedback to the institution. Assessment information feeds up from each level to the next; however, the key principle of backward design guides the creation of course-level SLOs. Faculty should design course SLOs by considering the students' desired learning outcomes at the institutional level.



Teach Forward

#### Student Learning Outcomes

#### SLOs Defined

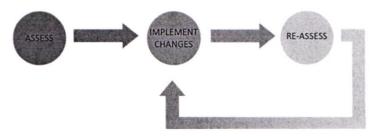
A course-level student learning outcome (SLO) is a statement about the knowledge, skills, attitudes, and abilities a student is expected to have upon successful completion of a course.

#### **SLO Process**

#### The 2-Year SLO Cycle

The 2-Year SLO Cycle, approved in 2016 by the SLO Committee and the Shasta College Academic Senate, provides faculty a substantial timeframe within which to reflect upon the results of their learning outcomes assessments, dialog with others, and implement changes to their practice as necessary.

The cycle is comprised of a year of assessment (Year 1: Assessment) followed by a year of reflection, discussion and implementation of changes to improve student learning (Year 2: Reflection and Implementation).



Year 1: Assessment

In the assessment year, Shasta College faculty members measure their courses' student learning outcomes, and then input their findings into our data management system, TracdatNuventive Improve, for further pedagogical reflection, discussion, collaboration, improvement, and inquiry.

At Shasta College, instructional faculty use SLOs to assess student learning at the course level. A "student learning outcome" (SLO) is a phrase used in teaching to describe the essential skills, attitudes, and abilities a student is expected to have upon successful completion of an academic course. Each

course has a unique learning outcome and assessment process, agreed upon by the faculty who teach the courses.

These findings help inform the success rates of learning at the courses, programs, degrees, and institutional learning outcomes. Below outlines the assessment tasks for year one, best practices for completing the tasks, faculty support for SLO work, and professional development opportunities.

Year 1 Tasks: Assess Student Learning Outcomes and Input Findings

- Task 1: Faculty administers the course SLO assessment, and assesses student learning according to the predetermined SLO.
  - Best Practice: Faculty reads and reviews the course SLO during the assessment year, making changes according to SLO handbook. Find the SLO handbook here \_\_\_\_\_\_\_.
  - b. Support:
    - SLO Resource Center. Each course has a unique learning outcome and assessment process, which can be found here\_\_\_\_\_\_.
    - SLO Division Liaisons. Contact your Division Liaison with questions about SLO processes, deadlines, or resources. A list of Division Liaisons can be found here\_\_\_\_\_\_\_.
- Task 2: Faculty members enter the SLO assessment findings for each course into
   TracDatNuventive Improve into an easy to an automated [prompt or link]. Outcomes data is
   entered when grades are submitted, for later reflection, discussion, collaboration, improvement,
   and inquiry.
  - Best Practice: Faculty members reflect on student success rates in each course, consider potential needed changes to assessment or pedagogy, and identify helpful PD opportunities or projects.
  - b. Support:
    - TracDatNuventive Improve Data Input Sessions. During the assessment year, there will be guided sessions for faculty who would like to get help uploading the current SLO data into TracDatNuventive Improve, or finding and accessing past data.
    - ii. FLEX SLO PD opportunities

- iii. SLO Division Liaisons
- iv. SLO Coordinator(s).
- 3. Task 3: Faculty review SLOs to make sure they are effective, backward designed, and yielding meaningful information about student learning at the course level.
  - a. Best Practice:
  - b. Support:
    - i. FLEX SLO PD opportunities
    - ii. SLO Division Liaisons
    - iii. SLO Committee & SLO Coordinator(s).
- 4. (Optional) Specialized SLO Assessment Project: In addition to regular SLO assessment, faculty can propose an individual or collaborative SLO assessment that differs from the mutually agreed upon department or course assessment. Faculty Inquiry Groups can also be formed to propose a specialized assessment project to improve student learning, pedagogy, and assessment. Faculty assessment projects can make SLO work and pedagogical inquiry meaningful, collaborative, and personally relevant. Get PD hours and research learning outcomes at the same time.
  - a. Support: SLO Coordinator(s). Contact your SLO Coordinator at \_\_\_\_\_

#### Year 2: Reflection and Implementation

In the second year, our institution focuses on reflection and implementations for improvement. During SLO Flex Days, Shasta College stakeholders reflect on all levels of student learning: the course level, the program level, the student services level, and the institutional level.

During year two, faculty members focus on pedagogical reflection, discussion, collaboration, improvement, and inquiry. Faculty members review data from student learning outcomes from year one. Faculty members also reflect on course assessments and course design to identify, discuss, or develop specific strategies for improving student learning at the course level. [Department Coordinators do this at the program level.] Ideas generated during year two are reported in \(\frac{\tau}{\text{racDatNuventive}}\) Improve for further pedagogical reflection, discussion, collaboration, improvement, and inquiry.

These findings help inform strategies for improving learning at the course, program, degree, and institutional level, and inform stakeholders. Below outlines the assessment tasks for year two, best practices for completing the tasks, faculty support for SLO work, and professional development opportunities.

 $\label{thm:continuous} \textit{Year 2 Tasks: Reflect on Learning Outcomes and Input Improvement Strategies \textit{\textit{OR}} Input Specialized SLO \\ \textit{Assessment Project/FIG Findings}$ 

- 1. Task 1: Reflect on student learning assessment outcomes from year one.
  a. Support:

  i. Learning Outcomes Resource Center. Each course has a unique learning outcome and assessment process, which can be found \_\_\_\_\_\_.
  ii. SLO Division Liaisons. Contact your Division Liaison with questions about SLO processes, deadlines, or resources. A list of Division Liaisons can be found here \_\_\_\_\_\_.
- Task 2: Participate in SLO reflection, discussion, collaboration, improvement, inquiry, or professional development.
  - a. Support:
    - i. Attend SLO FLEX DAY
    - ii. Participate in specialized SLO assessment projects, or SLO FIGS.
    - iii. Attend an SLO related conference or symposium.
- Task 3: Input ideas generated during year two in TracDatNuventive Improve for further
  pedagogical reflection, discussion, collaboration, improvement, and inquiry when they are
  completed, or when grades are submitted for the semester.
  - a. Support:
    - TracDatNuventive Improve Data Input Sessions. During the assessment year, there will be guided sessions for faculty who would like to get help uploading their reflection data into TracDatNuventive Improve, and/or finding and accessing past data.
- 5. (Optional) Develop New Specialized SLO Assessment Project: Propose a new individual or collaborative SLO assessment or SLO Faculty Inquiry to improve student learning, pedagogy, and/or assessment, or to make SLO work and pedagogical inquiry more meaningful, collaborative, or personally relevant. Get PD hours and research learning outcomes at the same time.
  - i. SLO Coordinator(s).

**Program Learning Outcomes** 

#### PLOs Defined

A program learning outcome (PLO) is a measurable statement about the knowledge, skills, attitudes, and abilities a student is expected to have upon successful completion of requirements for the degree or certificate.

#### **PLO Process**

- SLOs are mapped to PLOs so that assessments of course outcomes lead to program assessment.
   This will provide data for program review.
- Success indicators are designated for each program outcome (such as 85% of sections report individual outcomes are being met)
- PLO results will be reported in program reviews every two years in a brief narrative that
  indicates collaborative discussion amongst faculty when relevant and that examines trends,
  points of inquiry, and/or key results for each PLO
- Faculty may choose to create supplemental assessments for program level outcomes, such as a capstone project with a separate rubric, if doing so meets program needs
- Program faculty will have access to tools and resources that provide useful aggregate data, to
  include aggregate level course success and retention information (disaggregated by
  demographics and mode of instruction), fill rates, and mode of instruction.
- To preserve the purpose of learning outcomes work as an inquiry-based practice that helps
  program faculty understand and improve student learning, PLO results will not be used as a
  basis by the Program Review Committee (PRC) for recommending corrective action to or
  discontinuance of individual programs.
- Program faculty should complete the curriculum review as part of the program review cycle rather than arbitrary updating to meet the regulatory review requirements.
- Program reviews should include an analysis and discussion related to Institution-set Standards for course success rates.
- Program reviews should indicate planned improvements and initiatives/resource requests that will be submitted into the planning process.

#### Institutional Student Learning Outcomes

#### ISLOs Defined

Institutional Student Learning Outcomes (ISLOs) are statements about the knowledge, skills, attitudes, and abilities a student is expected to develop as a result of their total experience with any aspect of the college, including courses, programs, and student services. ISLOs help to clarify our mission to ourselves and our students.

#### Shasta College ISLOs

Shasta College assesses the following seven ISLOs:

- Critical thinking: the ability to comprehend, communicate, or engage in problem-solving or strategy-building techniques.
- Effective communication: the ability to effectively use written, oral and nonverbal communication.

- 3. Quantitative reasoning: the ability to use appropriate mathematical methods
- 4. Information competency: the ability to find, evaluate, use and communicate information in all its various formats.
- Community and global awareness: an understanding of community and global issues and crosscultural awareness.
- Self-efficacy: the confidence and ability to perform the courses of action required to effectively meet personal, social, academic and professional goals.
- 7. Workplace skills: the ability to perform effectively at work.

#### ISLO Process

- All PLOs are mapped to ISLOs, so that program-level data is the primary means of assessing ISLO achievement.
- · Two ISLOs are assessed per semester
- Indicators for achievement are designated (such as 85% of linked program outcomes achieved)
- Direct ISLO assessments can be used if advised by the SLO committee or Academic Senate.
   These may be needed during a transition/mapping/alignment period.
- Direct ISLO assessment through focused, interdisciplinary, artifact-driven projects (for example, using the VALUE rubrics from the AACU's Leap Initiative to assess student artifacts) is a valuable practice for institutional inquiry and knowledge, and should be supported and guided by the SLO committee
- · Faculty receive FLEX hours for involvement in ISLO faculty inquiry groups.

#### 4. Roles and Responsibilities

#### Faculty

Learning outcomes assessment encourages intentional and effective design practices that guide faculty in considering how their course assignments lead to the knowledge, skills, abilities, or attitudes students should gain from a specific course, as well as how course outcomes align with program and institutional outcomes. To this end, faculty play a crucial role and have a variety of responsibilities in instructional learning outcomes assessment. This systematic process provides one means of pursuing excellence in the classroom through consistent assessment and subsequent improvement.

#### Year 1: Assessment

- Administer SLO assessments to students to assess rates of student success in acquiring the course SLOs (the core knowledge, skills, attitudes and abilities expected upon successful completion of the course)
- Submit SLO assessment results for each course for future discussion and accreditation compliance, including the rates of success and a summary analysis of the results.
- Courses taught "off-cycle" (in non-assessment years) should be assessed in the year they
  are taught.

#### Year 2: Reflection and Implementation

- Implement improvements at the course level by reflecting on results for each course;
   this may be done individually and/or in dialog with other instructors
- o Submit reflection results individually and/or in dialog with other instructors

#### Ongoing:

- o Develop and review course-level SLOs and assessments
- Consult resources such as the Learning Outcomes Resource Center and Shasta College Learning Outcomes Handbook as necessary
- Participate in optional SLO Discussion Days, Faculty Inquiry Groups (FIGs), or professional development in assessment
- Provide representation on the SLO Committee and other learning-outcome-related work groups
- Collaborate with colleagues to analyze, adjust, and improve all aspects of course design, delivery, and services based on assessment results
- o Participate in optional ISLO faculty inquiry groups or campus-wide assessments

#### Program Review:

- o Review and report PLO results during each 2-year Program Review cycle
- Complete the program review in collaboration with the Program Review Committee every two years, according to established criteria

#### SLO Coordinators

The SLO Coordinators are responsible for providing leadership and guidance to faculty and staff for the development, assessment, and ongoing sustainability of student learning outcomes at the course, program, and institutional levels. The role of the learning outcomes coordinators includes:

- Serve as co-chair of the SLO Committee and take a leadership position in related goal-setting
- Work collaboratively with the Division Liaisons, the SLO Committee, Research staff, and the Dean of Institutional Effectiveness to ensure learning outcomes goals are achieved
- Coordinate with Academic Senate and College Council to update and maintain currency of the Institutional Assessment Plan (IAP).
- Provide educational and training activities pertaining to the assessment of student learning outcomes for faculty
- · Provide training for faculty on the assessment management system
- Maintain the SLO Committee webpage, the Learning Outcomes Resource Center, and other online college resources related to assessment
- Regularly update the Vice President of Instruction, the Academic Senate, and other groups on assessment goals and progress
- Keep current on assessment policies and practices at the state and local level and actively
  disseminate this knowledge to faculty, staff, and administrators on a regular basis.
- Keep current on accreditation requirements related to learning outcomes assessment and work to align campus-wide assessment practices with those requirements

#### SLO Committee

The Student Learning Outcomes (SLO) Committee is a standing subcommittee of the Academic Senate. The Academic Senate, acting through the Executive Committee, relies primarily upon the recommendations of the SLO Committee for matters concerning Learning Outcomes. The Academic Senate will ordinarily accept the SLO Committee's recommendations, except when exceptional circumstances and compelling reasons exist. All actions of the SLO Committee requiring actions by the Board of Trustees must be approved by the Executive Committee before transmission by the Academic Senate, or designee, to the board.

- Each cycle year, the SLO Coordinator and SLO Committee will provide structure and support for
  the successful completion of learning outcomes assessment work by sponsoring assessmentrelated workshops, answering questions, and directing faculty to relevant resources.
- Provide guidelines and standards for the implementation of the SLO Cycle at the course, degree, certificate, and institutional level.
- Provide resources in support of the SLO process and to assess needs for additional campus-wide resources in support of the SLO process, making recommendations and requests, as appropriate.
- Initiate campus-wide communication on the SLO process, including dissemination of information as well as interactive dialogue.
- Research and make recommendations on the inclusion of SLOs into institutional decisionmaking processes.

#### SLO Division Liaisons

SLO Division Liaisons are faculty trained in assessment practices to assist division faculty members with learning-outcomes-related policies and procedures.

- Assist Area Coordinators in their division with learning outcomes assessment and processrelated questions
- Support division faculty with SLO training opportunities
- Help train new division faculty on SLO reporting processes and expectations
- · Assist with division-related activities and planning for SLO Discussion Days
- · Attend SLO meetings as necessary
- Report out during division meetings on assessment-related professional development opportunities and campus assessment activities
- · Relay faculty feedback regarding assessment projects to the SLO Coordinator and Committee

#### Area Coordinators

- Assist in coordinating assessment efforts for individual departments or areas
- · Support area faculty's submission of course-level assessment results
- Periodically review mapping of SLOs/PLOs/ISLOs in individual departments or areas and connect area faculty to resources (SLO Coordinator, Division Liaisons) who can assist with mapping as necessary

#### Deans

- Ensure time at division meetings for assessment-related updates
- · Support and disseminate professional development opportunities related to assessment
- Ensure new faculty receive information about assessment duties and request appropriate access for new hires to the Assessment Management System

#### Academic Senate

- Reviews and makes recommendations regarding any proposed changes to learning outcomes
  policies and procedures. In accordance with ASCCC Resolution 17.04 S 15, "Collegial
  Consultation with Local Senates on Student Learning Outcomes Policies and Procedures," "the
  adoption and revision of local policies and procedures regarding student learning outcomes data
  collection, assessment, and use are academic and professional matters requiring collegial
  consultation with local academic senates, with either mutual agreement or a primary reliance
  on the recommendation of the academic senate prior to implementation."
- As a local senate of the ASCCC, Shasta College's Academic Senate should support faculty
  participation in the learning outcomes process as described by the ASCCC "Guiding Principles of
  SLO Assessment."

#### Office of Research and Institutional Effectiveness

- Provides timely and comprehensive information to faculty, liaisons, divisions, campus and community regarding data trends
- Provides adequate staffing to support faculty research-based inquiry, including the support of learning outcomes assessment
- Provides timely and relevant data in support of program review, area planning, and resource allocation
- Provides adequate staffing to support faculty in navigating the Assessment Management System

#### Program Review Committee

In accordance with AP 4020, "Program Review is a process designed to assist instructional programs to review base line quantitative and qualitative data, and when necessary, define corrective action that leads to measurable improvement of a program. Through the auspices of the Program Review Committee (PRC), a collective supportive effort is formalized that assists in the analysis and assessment of programs that need to develop a plan of action that leads to program improvement."

- Program Reviews are reviewed every other cycle (I.e., every four years) by the Program Review Committee.
- The PRC will review and discuss a program's PLO assessment results as one component of the
  program's efforts to improve student learning rather than as a set of data indicative of the
  program's success. To preserve the purpose of learning outcomes work as an inquiry-based
  practice that helps program faculty understand and improve student learning, PLO results will
  not be used as evidence for recommending corrective action to or discontinuance of individual
  programs.

## 5. Philosophy and Guiding Principles for Student Services and Library Outcomes

Process for Library and Student Service Outcomes

#### Library Services Student Learning Outcomes (LSLOs)

A Library Student Learning Outcome is a statement about the knowledge, skills, attitudes and abilities a student is expected to have upon successfully using library services.

The Student Services Division assesses Service Area Outcomes (SAOs) and Student Service Learning Outcomes (SSLOs).

#### Service Area Outcomes (SAOs)

Service Area Outcomes occur across campus and are designed to assess and improve institutional effectiveness. SAOs measure the extent to which the services within specific areas support the pathway to student success. Often, a SAO is a statement about what a customer will experience or receive as a result of a given service. A customer can be anyone receiving a service, including students, faculty, staff or community members.

Each service area should have outcomes defined that focus on either:

- a process, which focuses on services being provided efficiently, accurately and equitably, OR
- client satisfaction, which focuses on support being provided by the program/department in a satisfactory manner

#### Student Services Learning Outcomes (SSLOs)

A Student Services Learning Outcome (SSLO) is a statement about the knowledge, skills, attitudes and abilities a student is expected to have upon successful completion of a student services activity (e.g. counseling appointment, orientation, assessment, field trip).

#### SAO/SSLO Process

The following Student Services departments gather SAO data each fall through a common survey:

- Admissions and Records / Financial Aid (One-Stop)
- Assessment Center
- CalWORKS
- Counseling Center
- **Enrollment Services Office**
- EOPS/CARE

- PACE
- Sci-Fi
- Student Success Center
- Transfer Center
- TRIO Student Support Services
- Veterans Center
- Gateway to College

Formatted: Number of columns: 2

Formatted: List Paragraph, Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"

Formatted: List Paragraph, Bulleted + Level: 1 +

Aligned at: 0.25" + Indent at: 0.5"

Individual departments may develop separate instruments to gather SAO / SSLO data at the time of service (e.g. Transfer Center field trips, Counseling department surveys, One-Stop "point of service" surveys, etc.) Foster and Kinship Care Education, Student Housing, Student Life, TRIO Talent Search and TRIO Upward Bound will gather SAO/SSLO data as appropriate to the individual programs.

SAO/SSLO training will be provided during Student Services Council meetings each semester.

Administrative Secretaries receive additional training to support reporting in Nuventive Improve. The AVP/Dean of Enrollment Services serves as the liaison to the SLO Coordinator and SLO Committee.

Aligned with the Instruction Assessment schedule, the 2 Year SAO/SSLO Cycle provides student serves staff a substantial timeframe within which to reflect upon the results of their learning outcomes assessments, dialog with others, and implement changes to their practice as necessary.

The cycle is comprised of a year of assessment (Year 1) followed by a year of reflection, discussion and implementation of changes to improve practice (Year 2: Reflection and Implementation). Service Area Outcomes are mapped to ISLOs and will be assessed on an alternate cycle from Instruction.

 2017 2018
 SAO/SSLO Reflection

 2018 2019
 SAO/SSLO Assessment

 2019 2020
 SAO/SSLO Reflection

 2020 2021
 SAO/SSLO Assessment

 2021 2022
 SAO/SSLO Reflection

Year 1 Fall Assessment

Formatted: Font: +Headings (Times New Roman), Italic

Formatted: Indent: Left: 0.25"

Formatted: Number of columns: 2

- The primary means of data for outcomes will be derived from a common survey distributed to all students in the fall.
- SAO/SSLO assessment results are entered\_reported and entered in Nuventive Improve by the middle\_beginning of the spring term.
- Student Services faculty and staff begin dialogue about outcomes results and discuss needed changes
- Individual departments may develop separate instruments to gather SSLO data at the time of service. (For example, Transfer Center field trips, Counseling appointments, etc.)

Spring: Reflection and Implementation

- Student Services faculty and staff dialogue about outcome results and discuss needed changes.
   A summary of these conversations is reported through Student Services Council and the "application of results" are noted in Nuventive Improve by the end of each spring term.
- When necessary, Student Services faculty and staff make-will propose changes to SAOs or SSLOs, assessments, and/or service design during the Reflection year, to the Student Services Council. The Student Services Council will review and approve recommended changes.
- SAO/SSLO results will inform annual area plan initiatives the following fall. Reassessment will
  occur the following fall after the implementation of updated services or processes.

- The SLO Committee provides the guidelines for reflection year reporting—a narrative form that
  explains how Student Services faculty and staff will "close the loop" of assessment in individual
  departments by implementing any necessary changes and re-assessing.
- Student Services faculty and staff revisit SAO/SSLO ISLO mapping and adjust as needed and use
  the backward design process to guide changes.

#### ISLO Process

 SAOs/SSLOs are mapped to ISLOs. Student Services will collaborate with the SLO Committee to assess applicable ISLOs.

#### Department Review:

- Departments will complete department reviews every two years. SAO/SSLO results will be aggregated and reported each review cycle. The first department review will be due fall 2019 and every two years thereafter.
- The following departments will complete department reviews and may submit annual area plan initiatives:
  - Admissions and Records / Financial Aid (One-Stop)
  - Assessment Center
  - CalWORKS
  - Counseling Center
  - Enrollment Services Office
  - EOPS/CARE/SCI\*FI
  - Foster and Kinship Care Education
  - PACE

- Student Housing
   Student Life
- Student Life
- Student Success Center
- Transfer Center
- TRIO Student Support Services
- TRIO Talent Search
- TRIO Upward Bound
- STEP-UP
- Gateway to College

- Formatted: Indent: Left: 0.5", Tab stops: 0.44", Left
- Formatted: Indent: Left: 1.5", No bullets or numbering
- Formatted: Indent: Left: 0.25", Bulleted + Level: 2 + Aligned at: 0.75" + Indent at: 1"
- Department reviews will inform annual area plan initiatives. The results of annual area plan assessments will be included in department reviews.

#### 6. Accountability

Yearly reporting on the status of assessment efforts at the institution and a periodic review of the IAP processes will help to ensure the success of the Institutional Assessment Plan.

- A yearly report by the SLO Coordinators, with input from SLO Committee, will be
  presented to the Academic Senate and College Council, highlighting the year's
  assessment activities, outcomes work done by the coordinators and committee over the
  year, and any special faculty assessment projects.
- Periodically, the effectiveness of the Institutional Assessment Plan will be reviewed by an ad hoc Institutional Assessment Committee formed by College Council, to report to Academic Senate and College Council.

Formatted: Indent: Left: 0.25", Bulleted + Level: 2 + Aligned at: 0.75" + Indent at: 1"

Formatted: Indent: Left: 0.5"

Formatted: Number of columns: 2

## 7. Requirements for Implementation of the IAP

The following requirements have been identified by the Institutional Assessment Task Force, in consultation with the SLO Committee, as necessary for the implementation and success of the Institutional Assessment Plan.

- 1. Compensated division liaisons (10-hr stipends/semester)
- Faculty FLEX hours (from the floating 42) for any assessment-related activities, including workshops, FIGs, etc., not directly related to the actual assessment and submission of assessment results.
- Consistent training on assessment practices for faculty and staff, including the creation of explanatory resources for new and existing employees.
- Consistent timelines and expectations disseminated to all faculty and staff responsible for student learning and success
- 5. Assessment liaisons for Student Services learning outcomes
- 6. Assessment Management System Requirements
  - Data visualization tools
  - Faculty dashboard in which they can readily see/find results from their own courses, chart/graph outcomes over longer periods (year to year) for their courses, see aggregate results from multi-section courses they teach.
  - SLOs should aggregate and feed to PLOs so that there is aggregate data for both SLOs analysis and PLOs. PLOs are linked to ISLOs to support the assessment of institutional outcomes.
- Institutional Assessment Committee formed by College Council periodically to review the IAP and assess our campus-wide assessment efforts (both instructional and student-services sides).
- 8. Adequate staffing in Research to support faculty and staff outcomes assessment.

Loukat Nouth From San Phillips to ender into stos

Sandr

Student Services Satisfaction Survey, Fall 2017.

#### STUDENT INFORMATION

Hello, Shasta College students! Thank you for agreeing to help us by providing your feedback about Student Services. You are the experts on the services we provide, so your thoughts and opinions are invaluable to us. This survey should take about 15-20 minutes to complete. Your answers will remain confidential. Thank you!

1. Are you a new, continuing, or returning student?	
New student (this is my first semester at Shasta College)	Returning student (I attended classes at Shasta College more than 1 year ago)
Continuing student (I attended classes at Shasta College last semester)	than I year ago)
2. How many semesters have you attended Shasta Co	llege during the last 3 years?
Less than 1 semester	3-4 semesters
1-2 semesters	More than 4 semesters
3. Where do you take most of your classes?	
Redding main campus	Trinity campus
Redding Downtown campus	Intermountain campus
Tehama campus	Online
4. Which of the following best describes your current e	nrollment status?
Full-time (12+ credits)	1/2 time (6-8 credits)
3/4 time (9-11 credits)	Less than 1/2 time (fewer than 6 credits)
5. What is your primary reason for attending Shasta Co	ollege?
Transfer to 4-year	Improve basic skills
Earn Associates Degree	Pursue personal/career interests
Earn Certificate	Complete high school
Learn or update job skills	Undecided
Maintain certificate or license	

## STUDENT SUCCESS CENTER

The Student Success Center is located in the 100 Building, Room 102 (corner-room-between Admissions and Records and Financial Aid).

6. Please indicate how many times you may have used the services of the Student Success Center this

semester:	
<u></u> 0	ું ૩
<b>j i</b> .	
) 2 '	<b>5+</b>
·	
tudent Services Satisfaction Survey, Fall 2017	
TUDENT GUODECC CENTER Setisfaction	
TUDENT SUCCESS CENTER Satisfaction	
7. How would you rate your satisfaction with the s	service(s) you received at the Student Success Center.
Very satisfied	
Satisfied	
Neither satisfied nor dissatisfied	
Dissatisfied	
Very dissatisfied	
	Student Suppos
<ol><li>Please provide additional feedback about the s Center:</li></ol>	service or interaction you received at the Student Succes
Center.	

	Strongly Agree	Agree	Disagree	Strongly Disagree	N/A
I am satisfied with the time it took to receive service(s)				0	Q
Staff explained any next steps I needed to take		$\bigcirc$	0		
Staff members were helpful and friendly			$\circ$	0	0
The hours of operation meet my needs					
I believe the service(s) I received from the Student Success Center will help me be successful at Shasta College	Ü		0	0	0
Overall, I am satisfied with the service(s) I received from the Student Success Center	d O			0	
dent Services Satisfaction Survey, Fa	all 2017				
MISSIONS AND RECORDS / Fix	0	1.0	"/2 . 5	Tap Ca	to
Admissions and Records office is local vices of this office when you applied to ascript, etc. or sought series	ated in the 100 Shasta Colleg	Building. ge, registe	You may harred for class	ve accessed es, requested	the la
Admissions and Records office is local vices of this office when you applied to ascript, etc. or sought sensoript, etc. or sought sensoript sensoript sensoript.	ated in the 100 Shasta Colleg	Building. ge, registe	You may harred for class	ve accessed es, requested	the la
Admissions and Records office is localized to discript, etc. or sought general to the seminate of the seminate	ated in the 100 Shasta Colleg	Building. ge, registe	You may harred for class	ve accessed es, requested	the l a
Admissions and Records office is local vices of this office when you applied to ascript, etc. or sought sensorious times you not this semester:	ated in the 100 Shasta Colleg	Building. ge, registe	You may harred for class	ve accessed es, requested	the l a
Admissions and Records office is localized of this office when you applied to ascript, etc. or sought general to the semester:	ated in the 100 o Shasta College and from	Building. ge, registe	You may harred for class	ve accessed es, requested	the l a
Admissions and Records office is localized of this office when you applied to ascript, etc. one sought send to be seried.  10. Please indicate how many times you not his semester:  0 1 2	ated in the 100 o Shasta College and from a shave used to a share all 2017	Building. ge, registe	You may harred for class	ve accessed es, requested	the l a
Admissions and Records office is localized of this office when you applied to ascript, etc. or sought send to be seriet.  10. Please indicate how many times you rethis semester:  0 1 2 Ident Services Satisfaction Survey, Familiary of the services Satisfaction Survey, Familiary of the services Satisfaction Survey.	ated in the 100 of Shasta College and from an analytic state of the st	Building. ge, registe the service	You may have red for classes and ings	ve accessed es, requested for matter sisions and Re	the l a
Admissions and Records office is localized of this office when you applied to ascript, etc. or sought general.  10. Please indicate how many times you make the semester:	ated in the 100 of Shasta College and from an analytic state of the st	Building. ge, registe the service	You may have red for classes and ings	ve accessed es, requested for matter sisions and Re	the I a cords office

Please see # 17.

12. For each statement below, please indicate	cate your level o	r agreemei	nt or disagreei	ment about the	e
service(s) you received from the Admission	ns and Records	office:			
	Strongly Agree	Agree	Disagree	Strongly Disagree	N/A
I am satisfied with the time it took to receive service(s)		)	)	0	$\odot$
The information I received was correct	10				$\mathcal{O}$
Staff members were helpful and friendly				$\mathcal{O}$	C
The hours of operation meet my needs			$\odot$	. )	$\mathcal{L}$
I believe the service(s) I received from Admissions and Records will help me be successful at Shasta College		Ú		)	. )
Overall, I am satisfied with the service(s) I receive from the Admissions and Records office	d V	٥			$\odot$
13. During the current semester, I complete term:  Yes; I registered for ALL of my classes before  Mostly; I registered for MOST of my classes before  Partly; I registered for SOME of my classes before  No; I didn't register for ANY of my classes before	the first class session efore the first class server the first class	ession ession ession		al .	
14. Are there any comments you'd like to office?	share about you	r experien	ce with the Ad	missions and	Records
tudent Services Satisfaction Survey, F	all 2017				

FINANCIAL AID

15. Please indicate how many times you m semester:	ay have used th	e services	of the Financ	ial Aid office th	nis
0		3			
) i	\ 0	4			
<b>2</b>	, 5	5+			
Student Services Satisfaction Survey, Fa	II 2017				
INANCIAL AID Satisfaction					
	,				
16. How did you access the services of the	Financial Aid o	ffice?			
		Via email			
In person					
In person  By phone		Website			
	D 200 5770		nt or disagree	ment about the Strongly Disagree	e N/A
17. For each statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the Financial of the statement below, please indices service(s) you received from the statement below, please indices service(s) you received from the statement below, please indices service(s) you received from the statement below, please indices service(s) you receive the statement below in the statement below.	Aid-office:	f agreeme		Strongly	
17. For each statement below, please indices service(s) you received from the Financial	Aid-office:	f agreeme		Strongly	
17. For each statement below, please indices service(s) you received from the Financial of the service(s) are satisfied with the time it took to receive service(s)	Aid-office:	f agreeme		Strongly	
17. For each statement below, please indices service(s) you received from the Financial from satisfied with the time it took to receive service(s)  Staff members were able to answer my questions	Aid-office:	f agreeme		Strongly	
17. For each statement below, please indices service(s) you received from the Financial.  Yam satisfied with the time it took to receive service(s)  Staff members were able to answer my questions.  Any next steps I needed to take were explained.	Aid-office:	f agreeme		Strongly	
17. For each statement below, please indices service(s) you received from the Financial.  If am satisfied with the time it took to receive service(s)  Staff members were able to answer my questions.  Any next steps I needed to take were explained.  Staff members were helpful and friendly.  After I submitted my Financial Aid materials, I received my award letter in a timely manner.  The hours of operation meet my needs.	Aid-office:	f agreeme		Strongly	
By phone  17. For each statement below, please indices service(s) you received from the Financial fram satisfied with the time it took to receive service(s)  Staff members were able to answer my questions. Any next steps I needed to take were explained. Staff members were helpful and friendly. After I submitted my Financial Aid materials, I received my award letter in a timely manner.	Aid office:	f agreeme		Strongly	

02	7		ATP one stop	
XX	18. What suggestions do you have	re for improving service(s) within the	e Financial Aid office?	
P				
P		¥		
()				
		? 4		
	19. Did you complete and submit	the FAFSA prior-to-July 2017?	submitted a FARSA, was it priore to July 1, 2018? DY	
1	No No		was t prior to	
	Ų ·····		July 1, 2018: 01	
S	tudent Services Satisfaction Si	urvey, Fall 2017		
F	AFSA yes			
	4			
7	20. Was this semester the first tir	ne you submitted the FAFSA?		
	Yes			
	○ No / \			
S	itudent Services Satisfaction S	urvey, Fall 2017		
			and the second s	
	21. After you submitted the FAFS	SA, how long did it take to hear bac	k from the Financial Aid office about	
	next steps?			
	2-3 weeks			
	4-5 weeks  More than 5 weeks			
	More than 5 weeks			
	22. When communicating with th	e Financial Aid office, do you prefe	r email or text message?	
	Email	Text		

23. Do you prefer completin	g forms on paper docume	ents or electronica	lly?		
Paper	Electronically				
24. Would you be interested apply)?	I in attending any of the fo	ollowing Financial	Aid workshops (	check all that	
Budgeting Basics		Building/Recov	ering Credit		
Federal Student Loan Basics	í.	Financial Aid T	ips		
Loan Repayment Options					
Other (please specify):					
			S Levinos is	NAC A PERSON	
25. What day/time would be	the most convenient for	you to attend a Fi	nancial Aid work	shop?	
		ning and a second	ota Sangayan	<b>公司的</b> 社会主义。	
tudent Services Satisfacti	on Survey, Fall 2017				
SSESSMENT CENTER					
The Assessmen	t Center is	located	in Room ?	1215. 7mm	many have
The Assessmen 26. Please indicate how ma	ny times you may have u	sed the services	of the Assessmen	nt Center this	s, one too
semester:		1	SE, TEAS	i or Pen:	son Vus
O 0		3	restasts	PACE.	eleted
O 1		4	to the	L PACE.	
○ 2		5+	7	0	
Student Services Satisfacti	on Survey. Fall 2017				14. o
ASSESSMENT CENTER S	Satisfaction				

	1				
27.1 prepared for the Shasta College placen					
I didn't prepare at all		I participated	in a one-day wor	kshop or summe	r bridge
I took a refresher course		I used online	test prep resource	es	
Other (please specify):					
-			remand		
28. For each statement below, please indica	ate your level o	f agreeme	nt or disagreer	ment about the	е
service(s) you received from the Assessmen	nt Center:			Strongly	
	Strongly Agree	Agree	Disagree	Disagree	N/A
I am satisfied with the time it took to receive service(s)	)		0		C
Staff explained any next steps I needed to take			0	)	$\odot$
Staff members were helpful and friendly	Ö	$\circ$		()	$\supset$
The hours of operation meet my needs	$\circ$		C.	$\odot$	$\circ$
I believe the service(s) I received from the Assessment Center will help me be successful at Shasta College	)	ð	0	C	)
Overall, I am satisfied with the service(s) I received from the Assessment Center	٥	Ċ.	Ü	$\circ$	$\bigcirc$
29. Are there any comments you'd like to sl	hare about you	ır experien	ce with the As	sessment Cer	iter?
	a version of		A. Caralle	The second services	
Student Services Satisfaction Survey, Fa	II 2017				
COUNSELING CENTER		4 14 11			
COUNSELING CENTER					To part the
30. Please indicate how many times you m semester:	ay have used	the service	es of the Coun	seling Center	this
○ •	0	3			
.) 1		4			
○ 2		5+			

## Student Services Satisfaction Survey, Fall 2017

## **COUNSELING CENTER Satisfaction**

31. How did you access the services of the	Counseling Ce	enter?			see 1
In person		E-advising			see 1
By phone					Dan.
32. For each statement below, please indicaservice(s) you received from the Counseling		of agreeme	nt or disagree	ment about th	e
	Strongly Agree	Agree	Disagree	Strongly Disagree	N/A
Academic: I have a clearer understanding of academic requirements and/or the classes I need to take as a result of my counseling session	C	0	Ō.		0
Career: As a result of my counseling session, I am aware of actions I can take to help me choose my career and/or educational goal					Š
<b>Personal:</b> My counselor helped me develop a plan for addressing personal issues that are affecting my success		-0			O
33. Please rate your satisfaction with your of	counseling sess	sion:			
Very satisfied					
Satisfied					
Neither satisfied nor dissatisfied					
Dissatisfied					
Very dissatisfied					
34. Are there any comments you'd like to sh	nare about you	r experienc	ce with the Co	unseling Cent	er?

Student Services Satisfaction Survey, Fall 2017

## TRANSFER CENTER

35. Please indicate how many times you many	,		of the fransie	, como ano a	semester.	
.) •		3				
<b>) 1</b>	، ن	4				
) <u>2</u>	.) 1	5+				
		in The National Telescope	CONT. INSTANCES TO SPACE	11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
Student Services Satisfaction Survey, Fa	ll 2017					
RANSFER CENTER Satisfaction						
and the Transfer Ac	adamy this sam	ostar?				
36. Are you participating in the Transfer Ac		No No				
Yes		IVO				
37. How did you access the services of the	Transfer Cente	r?		0.00	of Bridge	2
In person		Via email		Please	9 50	
By phone						
38. For each statement below, please indic		f agreemer	nt or disagree	ment about the	e	
service(s) you received from the Transfer (	Center:					
				Strongly		
	Strongly Agree	Agree	Disagree		N/A	
I am satisfied with the time it took to receive service(s)		Agree	Disagree	Strongly		
		Agree	Disagree	Strongly		
service(s)		Agree	Disagree	Strongly		
service(s) Staff explained any next steps I needed to take		Agree	Disagree	Strongly		
service(s)  Staff explained any next steps I needed to take  Staff members were helpful and friendly  The hours of operation meet my needs  As a result of participating in transfer services and activities, I have an increased awareness of	Strongly Agree	Agree	Disagree  O	Strongly		
service(s)  Staff explained any next steps I needed to take  Staff members were helpful and friendly  The hours of operation meet my needs  As a result of participating in transfer services and	Strongly Agree	Agree	Disagree  O	Strongly		

39. Are there any comments you'd like to					
udent Services Satisfaction Survey, F	all 2017				
ROLLMENT SERVICES					
The Encollment Sear	iens office		locatail	in the	100 Buil
the Enkellment Serv 40. Please indicate how many times your	services	of the	· office	y am.	beleen
40. Hease indicate now many times you r Services Office this semester:	nay have used o				
<u> </u>		3	ay ment	se ha	, had a
			ethen	one ha	d a con
<u> </u>		4			
O 2		5+			
<b>在我的</b> 中的发展了。中华的企业	<b>注</b> 其 (1) (1)	2000年11月			
udent Services Satisfaction Survey, F	all 2017				
NROLLMENT SERVICES Satisfaction					
41. For each statement below, please indi	5:	f agreeme	nt or disagree	mant abaut th	•
service(s) you received from the Enrollme	nt Services Office			ment about the	E
		e:		ment about the	
	Strongly Agree	e: Agree	Disagree	Strongly Disagree	N/A
I am satisfied with the time it took to receive			Disagree	Strongly	
I am satisfied with the time it took to receive service(s)			Disagree	Strongly	
			Disagree	Strongly	
service(s)			Disagree	Strongly	
service(s) Staff explained any next steps I needed to take			Disagree	Strongly	
service(s)  Staff explained any next steps I needed to take  Staff members were helpful and friendly  The hours of operation meet my needs  I believe the service(s) I received from the			Disagree	Strongly	
service(s)  Staff explained any next steps I needed to take  Staff members were helpful and friendly  The hours of operation megt my needs  I believe the service(s) I received from the Enrollment Services Office will help me be			Disagree	Strongly	
service(s)  Staff explained any next steps I needed to take  Staff members were helpful and friendly  The hours of operation meet my needs  I believe the service(s) I received from the	Strongly Agree		Disagree	Strongly	

42. Are there any comments you'd like to share about	at your experience with the Enrollment Services Office
Student Services Satisfaction Survey, Fall 2017	
EOPS/CARE	
43. Please indicate how many times you may have usemester:	used the services of the EOPS/CARE office this
0	<u>)</u> 3
) <b>1</b>	<b>○</b> 4
○ 2	○ 5+
Student Services Satisfaction Survey, Fall 2017  EOPS/CARE Satisfaction	
44. How did you hear about EOPS/CARE?  Financial Aid Office One - top Contere	Shasta College Instructor
Admissions and Records—	Shasta College Website
Shasta College Counselor	High school teacher/counselor
Orientation	Friend/Family member
Other (please specify):	
45. How frequently do you visit the EOPS/CARE we	ebsite?
Never	Once a week
Once a semester	More than once a week
Once a month	

	Strongly Agree	Agree	Disagree	Strongly Disagree	N/A
I am satisfied with the time it took to receive service(s)	J				0
Staff explained any next steps I needed to take					
Staff members were helpful and friendly					
The hours of operation meet my needs					
I believe the service(s) I received from the EOPS/CARE office will help me be successful at Shasta College					0
Overall, I am satisfied with the service(s) I received from the EOPS/CARE office					
	T Care	9.7 - N.			4-1-
dent Services Satisfaction Survey, Fa		andones)	Program		
dent Services Satisfaction Survey, Fa		endence)	Program		
*FI (Shasta College Inspiring and Fo	stering Indep			I office this se	mester
*FI (Shasta College Inspiring and Fo	stering Indep			I office this se	mester
I*FI (Shasta College Inspiring and Fo	stering Indep	the services		FI office this se	mester
1*FI (Shasta College Inspiring and Fo 18. Please indicate how many times you n 0	stering Indep	the services		I office this se	mester

49. How did you hear about SCI*FI?	- ` ` `	A-10	Stos			
49. How did you hear about SCI*FI?  Financial Aid Office / Adm 4 Rucod 5 / F	, in And		Shasta Colleg	ge Instructor		
Admissions and Records			Shasta Colleg	ge Website		
Shasta College Counselor			High school t	eacher/counselo	r	
Orientation			Friend/Family			
Other (please specify):		口	ILP WO	Acril Social	waker	
50. How frequently do you visit the SCI*FI	website?					
Never		9	Once a week			
Once a semester			More than or	ice a week		
Once a month  Face book	Pape					
51. For each statement below, please indic			f agreemer	nt or disagree	ment about th	е
service(s) you received from the SCI*FI off	ice:					
					Ctrongly	
	Strongly Ag	ree	Agree	Disagree	Strongly Disagree	N/A
I am satisfied with the time it took to receive service(s)	Strongly Ag	ree	Agree	Disagree		N/A
	Strongly Ag	iree	Agree	Disagree		N/A
service(s)	Strongly Ag	ree	Agree	Disagree		N/A () () ()
service(s) Staff explained any next steps I needed to take	Strongly Ag	ree	Agree	Disagree		
service(s) Staff explained any next steps I needed to take Staff members were helpful and friendly		ree	Agree	Disagree		
Staff explained any next steps I needed to take Staff members were helpful and friendly The hours of operation meet my needs I believe the service(s) I received from the SCI*FI		ree	Agree	Disagree		
Staff explained any next steps I needed to take Staff members were helpful and friendly The hours of operation meet my needs I believe the service(s) I received from the SCI*FI office will help me be successful at Shasta College Overall, I am satisfied with the service(s) I received from the SCI*FI office*					Disagree  O O O O O O O O O O O O O O O O O O	
Staff explained any next steps I needed to take Staff members were helpful and friendly The hours of operation meet my needs I believe the service(s) I received from the SCI*FI office will help me be successful at Shasta College Overall, I am satisfied with the service(s) I received					Disagree  O O O O O O O O O O O O O O O O O O	
Staff explained any next steps I needed to take Staff members were helpful and friendly The hours of operation meet my needs I believe the service(s) I received from the SCI*FI office will help me be successful at Shasta College Overall, I am satisfied with the service(s) I received from the SCI*FI office*					Disagree  O O O O O O O O O O O O O O O O O O	
Staff explained any next steps I needed to take Staff members were helpful and friendly The hours of operation meet my needs I believe the service(s) I received from the SCI*FI office will help me be successful at Shasta College Overall, I am satisfied with the service(s) I received from the SCI*FI office					Disagree  O O O O O O O O O O O O O O O O O O	

PACE PARTNERS IN ACCESS TO COLLEGE EDUCATION (formerly DSPS)

	PACE
<ol> <li>Please indicate how many times yo Education (formerly DSPS) office this s</li> </ol>	u may have used the services of the Partners in Access to College
	emester:
0 '	) 3
) <b>1</b>	⊃ 4
<b>○ 2</b>	
Student Services Satisfaction Survey,	Fall 2017
PARTNERS IN ACCESS TO COLLEG	GE EDUCATION Satisfaction
NA	
PAE	
54. How did you hear about Partners in	Access to College Education (formerly DSPS)?
Financial Aid Office	Shasta College Instructor
Admissions and Records	Shasta College Website
Shasta College Counselor	High school teacher/counselor
Orientation	Friend/Family member
Other (please specify):	
PAS	8
	ners in Access to College Education (formerly DSPS) website?
Never	Once a week
Once a semester	More than once a week
Once a month	

	Strongly Agree	Agree	Disagree	Strongly Disagree	N
I am satisfied with the time it took to receive service(s)	0	$\supset$	0	$\circ$	
Staff explained any next steps I needed to take	$\supset$	$\supset$	$\circ$	$\circ$	
Staff members were helpful and friendly					Ü
The hours of operation meet my needs	C	$\odot$	$\circ$	$\circ$	
I believe the service(s) I received from the Partners in Access to College Education office will help me be successful at Shasta College	J	C	Ö	Ö	
Overall, I am satisfied with the service(s) I received from the Partners in Access to College Education office	a.)	J	Ü	O	
			e war are r ar	tners in Acces	,5 10
College Education (formerly DSPS) office?		experience		thers in Acces	
College Education (formerly DSPS) office?  Ient Services Satisfaction Survey, Fal	2017				
College Education (formerly DSPS) office?	2017				

STUDENT EQUITY AND INCLUSION Satisfaction

59. How did you access the services of the	e Student Equity	and Inclusi	on office?		
In person		Via email		_	
By phone		Website			
60. What service(s) did you receive from t	he Student Equi	ty and Inclu	sion office?		
61. For each statement below, please indiservice(s) you received from the Student B			t or disagree	ment about the	e
	Strongly Agree	Agree	Disagree	Strongly Disagree	N/A
I am satisfied with the time it took to receive service(s)				0	0
Staff members were helpful and friendly	9/				0
Staff made me feel connected to the college		$\supset$	0 ,		0
I was connected to resources I need	/ )			$\odot$	$\bigcirc$
The hours of operation meet my needs		0	/	0	0
I believe the service(s) I received from the Studen Equity and Inclusion office will help me be successful at Shasta College	0	/	0		0
Overall, I am satisfied with the assistance I receive from the Student Equity and Inclusion office	ed	O	0		Ö
62. Are there any comments you'd like to so Inclusion office?	share about your	experience	with the Stu	dent Equity ar	nd

TRIO STUDENT SUPPORT SERVICES PROGRAM

0		inc Scr vices	of the TRIO	Program this s	semeste
	0	3			
) 1	J	4			
) 2	Ö	5+			
ent Services Satisfaction Survey. Fa	ıll 2017				
	THE STATE OF				
Satisfaction					
. How did you access the services of the	TRiO Program	?			
In person	П	Via email			
By phone		Website			
1 - 7 1	1				
	Strongly Agree	Agree	Disagree	Strongly	
am satisfied with the time it took to receive	-	-	. `	Disagree	N/A
am satisfied with the time it took to receive ervice(s)	0	0	Ö	Disagree	N/A
	0	0	0	Disagree	N/A  ()
ervice(s)	0	0	0	O	AVA () ()
ervice(s) Staff members were helpful and friendly	0		0	O O O O O O O O O O O O O O O O O O O	N/A
ervice(s) Staff members were helpful and friendly was connected to resources I need	0 0 0	0 000 0	0 0 0	O O O O O O O O O O O O O O O O O O O	
ervice(s) Staff members were helpful and friendly was connected to resources I need The hours of operation meet my needs believe the service(s) I received from the TRiO Program will help me be successful at Shasta	0 0 0	0 000 0	0 0 0	O O O O O O O O O O O O O O O O O O O	

67. Please indicate how many times you r semester:	nay have acces	sed the ser	rvices of the V	eterans' Cente	er this	
<b>○</b> •		3				
<u></u> 1		4				
○ 2	0	5+				
Student Services Satisfaction Survey, F	all 2017					
VETERANS' CENTER Satisfaction						
68. How did you access the services of the In person  By phone	e Veterans' Cen	ter office?  Via email  Website		(Ple	) Revie	102
69. For each statement below, please indiceservice(s) you received from the Veterans		of agreeme	nt or disagree Disagree	ment about the Strongly Disagree	e N/A	
I am satisfied with the time it took to receive service(s)	Ö		Ö	Ö	0	
Staff explained any next steps I needed to take	0			0	Ö	
Staff members were helpful and friendly	0		0			
I was connected to resources I need	0					
The hours of operation meet my needs				0		
I believe the service(s) I received from the Veteran Center will help me be successful at Shasta College	os'				Ō	
Overall, I am satisfied with the service(s) I received from the Veterans' Center	o	0		0		

70. Are there any comments you'd like to share ab	out your experience with the Veterans' Center?
udent Services Satisfaction Survey, Fall 2017	
HASTA COLLEGE CalWORKs PROGRAM	
AND TA GOLLEGE CANONICS PROGRAM	
71. How many times have you received help from	the Shasta College CalWORKs Program this semester?
<b>○</b> •	<b>3</b>
<b>)</b> 1	<b>0</b> 4
○ 2	○ 5+
udent Services Satisfaction Survey, Fall 2017	
nasta College CalWORKs Satisfaction	
72. How did you receive the help you got from the	Shasta College CalWORKs Program?
In person	By email y 2 - Maria
By phone	Shasta College CalWORKs Program?  By email Website  Saar
73. What kind of help did you receive from the Sha	
Help with my education plan	Help filling out the FAFSA or completing Financial Aid paperwork
Help with CalWORKs Work Study	Help with books, supplies, or gas
Help registering for classes	Help with paperwork for my County CalWORKs worker

	Strongly Agree	Agree	Disagree	Strongly Disagree	N/A
am satisfied with the time it took to receive service(s)	0	0	0	0	0
Staff explained any next steps I needed to take					
Staff members were helpful and friendly					
was connected to resources I need			0		0
he hours of operation meet my needs	0	0			
believe the service(s) I received from the Shasta college CalWORKs program will help me be uccessful at Shasta College	O	Ü		- 0	٥
Overall, I am satisfied with the service(s) I received from the Shasta College CalWORKs program			0		0
i. Are there any comments you'd like to shogram?	nare about your	rexperienc	e with the Sha	asta College C	CalWOR
		rexperience	e with the Sha	asta College C	CalWOF
ogram?	l 2017	rexperience	e with the Sha	asta College C	CalWOR
ent Services Satisfaction Survey. Fal	I 2017 ES				
ent Services Satisfaction Survey. Fal EER AND EMPLOYMENT SERVICE	I 2017 ES				
ent Services Satisfaction Survey. Fall EER AND EMPLOYMENT SERVICE  . Please indicate how many times you mad Employment Services office this semes	I 2017 ES	sed or plan			

CAREER AND EMPLOYMENT CENTER Satisfaction

21

77. Please indicate your level of inter	est in each of the fol	owing Car	eer and Emplo	yment servic	es:
Strong	nterest	Some inter	rest	No inte	rest
Resumes					
Job search/placement	) \	10			
Mock interviews	) \ /	Ü		Ō	
Employment issues				()	
Job board		0		Õ	
Job fair		Ö		Ō	
Career assessments		0		0	
Other (please specify):	\				
78. For each statement below, please	indicate your level o	f agreemer	nt or disagreer	nent about th	e
service(s) you received from the Care	er and Employment	Services of	ffice:		
	Strongly Agree	Agree	Disagree	Strongly Disagree	N/A
I am satisfied with the time it took to receive service(s)		0	0	0	0
I am satisfied with the accuracy of information provided		$\circ$	0	0	0
Staff explained any next steps I needed to tal	ke / )		$\circ$	O	$\bigcirc$
Staff members are helpful and friendly	$\times$ $\circ$	$\circ$	0	$\circ$	0
The hours of operation meet my needs		$\bigcirc$		C	$\circ$
Overall, I am satisfied with the service(s) I red from the Career and Employment Services of		0	0	$\circ$	0
79. Are there any comments you'd like Services office?	to share about your	experience	e with the Care	eer and Empl	oyment

DEMOGRAPHICS

80. What is your age?	
Younger than 18	30-34
18 or 19	35-39
20 to 24	40-49
25-29	○ 50+
81. What is your gender?	
Female	Transgender Male
Male	Non-binary
Transgender Female	Prefer not to say
82. What is your ethnicity?	
African American	Multi-ethnicity
American Indian/Alaskan Native	Pacific Islander
Asian	White Non-Hispanic
Filipino	Other
Hispanic/Latino	
83. What's your Student ID number (optional):	
84. Please share any other comments about Student	Services below:

### SURVEY

How	did	you	hear	about	STEP	-UP?

- I believe the resources provided by STEP-UP helped me to be successful at Shasta College
- I was treated with respect and dignity from STEP-UP Staff
- Having access to STEP-UP staff and partner agencies on campus was helpful
- I am satisfied with the programs offered by STEP-UP
- What other programs would you like to see STEP-UP offer

I would put this question on the campus wide section:

· Having RABA available to take the bus to and from campus was valuable to me

# Completion Grants' Best Way to Assist Students Lacking Cash

February 22, 2016 |:

inShare EMAIL Print

by Jamaal Abdul-Alim

When students are short on funds for tuition but otherwise on track to graduate, colleges and universities should provide "completion grants" to help make sure the students finish school instead of dropping out.

That is the major thrust behind a new report released Monday and meant to highlight the best ways to identify and assist students for whom a lack of cash is the only thing that stands in between the students and earning a degree.

Institutions have more than just altruistic reasons to help such students. By providing small grants that help students graduate, it ultimately boosts institutional completion rates and enables colleges and universities to keep the tuition money they might lose if a student dropped out, the report states.

In terms of service to students, the completion grants signal that institutions care.

"It's important because it shows commitment to students who've been working hard and are close to graduation," said Shari Garmise, vice president for the Association of Public & Land-Grant Universities' Office of Urban Initiatives and the Coalition of Urban Serving Universities, which released the report.

"What these grants do is get them through to the end," Garmise said.

Tiffany Beth Mfume, director of the Office of Student Success and Retention at Morgan State University—one of the institutions featured in the report—said Morgan State started issuing completion grants back in 2010 after university officials saw 30 to 50 students per year who had 90 or more credits, good GPAs and who had inexplicably stopped going to school.

"You wonder where are they if they're not at another school," Mfume said, explaining that university staff used National Student Clearinghouse data to verify that the students hadn't enrolled elsewhere. Once Morgan State was certain the missing students weren't in school anywhere else, Mfume said, "We invited students to come back using the incentive of small grants."

"What we found is, more than anything, students benefit from our support in helping them navigate the process of their finances, the process of financial aid," Mfume said. She said the

grants, which may have been for \$1,500 or so, were "such a small amount of money that took us such a long way as far as the benefits."

Mfume said the completion grants were all the more useful to students in light of changes to the Parent PLUS Loans that make it more difficult for parents with adverse credit histories to obtain the loans, which are meant to cover the cost of attendance.

"It just made the gap larger," Mfume said of changes to the PLUS loans for parents.

The report released Monday—titled "Foiling the Drop-out Trap: Completion Grants Practices for Retaining and Graduating Students"—is meant to serve as an implementation guide for colleges and universities that may want to use completion grants. It comes ahead of a forthcoming announcement of nine campuses APLU selected to receive \$50,000 grants to start completion grant programs.

The report also lists some of the experiences that 10 public urban research institutions have had with completion grants and what kind of "return on investment" some of those institutions have gotten.

Timothy Renick, vice provost and vice president for enrollment management at Georgia State University, said 7,300 students have been brought back into their classes through the school's Panther Retention Grant program, which began in 2011.

"We were dropping more than one-thousand students a semester from their classes because the students could not cover the full costs of their tuition and fees," Renick said in an e-mail to *Diverse*. "When we looked at the data, we found that many of the students were academically on track and doing everything they needed to do to complete their programs, but they were seniors who were running out of eligibility for other types of aid."

Renick said Georgia State also found that students were sometimes short by only a few hundred dollars of covering their charges and just a semester or two away from graduating.

He said the average grant has been \$900 and that 88 percent of the students who receive the grants have graduated or are enrolled 12 months later.

Hundreds of students are graduating every year who otherwise would have dropped out or stopped college, Renick said.

Among other things, the APLU's completion grant report recommends:

Establish clear student qualifying criteria. Some campuses have "moderate to low" GPA requirements that range from 2.0 to 3.0 for students to qualify for the grants. Instead of focusing on grades, the programs focus on completion—that is, students who have 30 credits or less to earn before they graduate. "Consider whether the program will have higher or lower standards, and whether consideration should be given for students in more challenging academic programs," the report states.

- Use a "high-touch" approach. "Any campus aiming to replicate a retention or completion grant should be prepared to commit time, staff, and resources to ensure the program's effectiveness," the report states.
- Establish a low threshold of financial need. Most of the institutions studied in the report focus on students that owe modest amounts of unpaid tuition and fees—that is, \$2,000 or less. "This allows them to help many students with limited need rather than a few with significant unpaid tuition and fees," the report states.
- Consider a "skin in the game" model. For example, the report says, offer the grants in the form of a loan for students who are close to graduation but only attending part-time or who are in their fifth or sixth year. "Once the student fulfills preset criteria such as meeting with their advisor and graduating, the loan is forgiven," the report states. "If they do not meet those expectations, they have a loan with a reasonable interest rate, and at the very least were supported to move closer to degree completion."
- Appeal to donors' sense of equity. "Many donors—even non-alumni of the institution—are drawn to funding programs that benefit disadvantaged populations and foster diversity and equity in higher education," the report states.

Garmise said the pitch to donors who can only contribute limited amounts should be: "If you're able to give a thousand dollars, you're able to help one or two kids cross the finish line."

The report cites the need for more empirical evidence on the effectiveness of completion grants. Gramise said APLU hopes to learn more about the impact of completion grants through the nine-campus replication effort that it plans to announce later this month.

### Shasta-Tehama-Trinity Joint Community College District Board of Trustees Administrative Procedures Manual

### **Enrollment Priorities**

AP 5055

Reference:

Title 5, Sections 58106 and 58108; Education Code Sections 66025.8, 66025.9, 66700, 70901 and 84500

### Definitions

**New students** are students who are attending any college for the first time.

Continuing students are students currently enrolled at Shasta College.

**Returning students** are those who attended Shasta College in previous semesters but are not currently enrolled.

Transfer students are those who have completed courses at other colleges or universities.

Concurrent students are those who are concurrently enrolled in K-12.

**Matriculated students** are those who have completed orientation, assessment and developed a student education plan (Title 5, section 58108).

**Semesters** are full-length terms. Summer term is not considered a semester. Semesters are considered consecutive on the basis of the student's enrollment so long as the break in the student's enrollment does not exceed one semester (Title 5, Section 55031).

All new students must be matriculated in order receive priority registration. The District will provide priority registration for students who enroll in a community college for the purpose of degree or certificate attainment, transfer to a four-year college or university, or career advancement. Priority registration, in the order of priority listed below, shall be provided to students as follows:

### BLOCK 1A:

- Foster youth and former foster youth (Education Code section 66025.9)
- Homeless youth (Education Code section 66025.9)

To register in Blocks 1B-Block 4, students cannot be on probation for two consecutive semesters (Title 5, section 55031) or have earned one hundred (100) or more degree-applicable units at the district. Returning students and all new students must have a comprehensive education plan on file by the end of their 3<sup>rd</sup> semester.

### BLOCK 1B:

- Member of the armed forces and military veterans (Education Code section 66025.8)
- EOPS students (Title 5, section 58108 and 56232)
- DSPS students (Title 5 section 56026)
- CalWORKs students (Education Code section 66025.92)

## Shasta-Tehama-Trinity Joint Community College District Board of Trustees Administrative Procedures Manual

### **Enrollment Priorities**

AP 5055

#### BLOCK 2:

- TRiO students
- · Baccalaureate degree cohort
- · Continuing Student Athletes
- Continuing students with 45.0 99.5 units earned at Shasta College
- Students with 100 or more units earned at Shasta College with a successful petition

#### BLOCK 3:

- 3A Continuing students with 30.0 44.5 units earned at Shasta College
- 3B Continuing students with 15.0 29.5 units earned at Shasta College
- 3C Continuing students with up to 14.5 units earned at Shasta College
- 3D Promise students (i.e. new, recent local high school graduates who have completed assessment, orientation and developed an education plan)

#### BLOCK 4:

- · Returning Students
- · Matriculated New students
- Matriculated Transfer students
- New and transfer students who are exempt from matriculation

#### BLOCK 5:

- Gateway to College students
- College Connection students

#### BLOCK 6:

- Students who have been on probation for two consecutive semesters (Title 5, section 55031)
- Students with 100 or more units earned at Shasta College (Title 5, section 58108)
- New or transfer students who first enrolled on or after Fall 2014 and who do not have an
  education plan on file by the end of their 3<sup>rd</sup> semester.

### BLOCK 7:

Concurrently enrolled 11-12 grade students

### BLOCK 8:

- Concurrently enrolled students below 11<sup>th</sup> grade
- · Non-matriculated new students

### **Petition Process**

Registration priority shall be lost at the first registration opportunity after a student:

1) Is placed on academic or progress probation or any combination thereof for two consecutive terms; or

## Shasta-Tehama-Trinity Joint Community College District Board of Trustees Administrative Procedures Manual

#### **Enrollment Priorities**

**AP 5055** 

2) Has earned one hundred (100) or more degree-applicable units at Shasta College except in designated high unit majors.

The District shall notify students who are placed on academic or progress probation, of the potential for loss of enrollment priority. The District shall notify the student that a second consecutive term on academic or progress probation will result in the loss of priority registration as long as the student remains on probation. The District shall notify students or who have earned 75 percent or more of the unit limit, that enrollment priority will be lost when the student reaches the unit limit.

Shasta College shall establish a process by which a student may appeal the loss of priority enrollment status due to extenuating circumstances or where a student with a disability applied for, but did not receive reasonable accommodation in a timely manner. Extenuating circumstances are verified cases of accidents, illnesses or other circumstances beyond the control of the student. Shasta College may exempt from the 100 unit limit category those students enrolled in high unit majors or programs.

Shasta College may allow students who have demonstrated significant academic improvement to appeal the loss of priority enrollment status. Significant academic improvement is defined as achieving a minimum grade point average of 2.0 and completing more than 50% of units attempted in the student's most recently completed semester.

### Procedures for Review of Registration Priorities

Legislatively mandated registration priorities will automatically be added to this Administrative Procedure. All other registration priorities will be reviewed every two years.

Board Reviewed 11/11/09
Board Reviewed 04/10/13
Board Reviewed [Revisions] 12/11/13
Board's Ad Hoc Committee on Board Policy Reviewed 06/11/14
Board Reviewed [Revisions] 07/09/14
Board Reviewed [Revisions] 04/19/17

### Use One Form per Outcome

Origination Date of Form

April 10, 2017

Service Area	Admissions and Records	Individual Completing Form	Tim Johnston	_
	A			

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
SAO - The Admissions and Records office will increase the number of online transcript requests processed automatically and decrease the number of in-person or manual transcript requests.	Assessment Tool: Track the number of transcript requests automatically processed compared with transcript requests that required manual fulfillment.		

### **Use One Form per Outcome**

Individual Completing Form

**Tim Johnston** 

Origination Date of Form

April 10, 2017

Service Area	Admissions and Records	Individual Completing Form	Tim Johnston
Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
SAO - At least 90% of all students, staff and faculty will be satisfied with operations in			
the Admissions and Records department.	Criteria for Assessment:		
	90% satisfaction.		
	Target Semester for Assessment:		
	Fall 2017		
	Procedure: A customer satisfaction survey will be emailed to students who have interacted with Admissions and Records staff or processes.		

### SAO/SSLO Assessment Plan and Summary Form

Use One Form per Outcome

Origination Date of Form	4/11/17	Completion Date of Form	4/11/17
Service Area	CalWORKs	Individual Completing Form	Nadia Elwood

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
After participating in the CalWORKs Student Services orientation, Shasta County CalWORKs students will be able to identify from whom and how to access their entitled supportive services.	Assessment Tool: Questionnaire  Criteria for Assessment: 70% of CalWORKs Students who complete the Accessing Supportive Services Questionnaire will identify at least two qualifications for each area.  Target Semester for Assessment: Fall 2017  Procedure: Upon completion of the CalWORKs Student Services Orientation, the student will be given the questionnaire by the presenter. The student will not need any materials or resources to complete the assessment. It is estimated that the questionnaire will take less than 5 minutes to complete.		

### SAO/SSLO Assessment Plan and Summary Form

Use One Form per Outcome

Origination Date of Form	4/11/17	Completion Date of Form	4/11/17
Service Area	CalWORKs Work Study	Individual Completing Form	Nadia Elwood

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
Upon completing the CalWORKs Work Study intake meeting with the CalWORKs Work Study Employment Technician a student will be able to identify the two main requirements of eligibility to the program.	Assessment Tool: Questionnaire  Criteria for Assessment: 70% of students who complete the CalWORKs Work Study Intake Meeting Questionnaire will identify the two main qualifications of maintaining eligibility for CalWORKs Work Study.		
	Target Semester for Assessment: Fall 2017  Procedure: Upon completion of the CalWORKs Work Study Intake Meeting, the student will be given a questionnaire by the CalWORKs Employment Technician. The student will not need any materials or resources to complete the assessment but during the meeting the student will have been walked through a review of the Student Responsibilities Agreement and received a copy for their reference. It is		

estimated that the questionnaire will take less than 5 minutes to complete.		questionnaire will take less		
---	--	------------------------------	--	--

### **Use One Form per Outcome**

Origina	ion	Data	of	Form
Originat	HOL	Date	OI	rorm

April 10, 2017

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
SAO – Based on an in-person presentation, students will be able to list two resources provided by the Career and Employment Center.	Assessment Tool: Student survey  Criteria for Assessment: List two resources.		
	Target Semester for Assessment:  Fall 2017  Procedure: After a Career and Employment Center presentation, students will complete a survey and identify two resources that are provided by the Career and Employment Center.		

### **Use One Form per Outcome**

Origination Date of Form

April 10, 2017

Service Area Career Services / Student Employment Individual Completing Form Tim Johnston

Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
Assessment Tool: Customer Satisfaction Survey		
Criteria for Assessment:		
90% satisfaction.		
Target Semester for Assessment:		
Fall 2017		
Procedure: A customer satisfaction survey will be emailed to students who have interacted with Career Services / Student Employment staff or processes.		
	Assessment Tool: Customer Satisfaction Survey  Criteria for Assessment: 90% satisfaction.  Target Semester for Assessment: Fall 2017  Procedure: A customer satisfaction survey will be emailed to students who have interacted with Career Services / Student Employment	Assessment Tool: Customer Satisfaction Survey  Criteria for Assessment:  90% satisfaction.  Target Semester for Assessment: Fall 2017  Procedure: A customer satisfaction survey will be emailed to students who have interacted with Career Services / Student Employment

### Use One Form per Outcome

<b>Origination Date of Form</b>	4/5/2017	Completion Date of Form
Service Area	Financial Aid Office	Individual Completing Form Becky McCall

### Process SAO: #1

Intended Outcomes	Assessment Tool, Criteria for Measurement,	Assessment Results	Refinements/Modifications
	Target Semester for Assessment, and Procedure		
Financial Aid students will	Assessment Tool:		
receive their financial aid	Processing date.		
award letter within two weeks	Criteria for Assessment:		
from the time of the FAFSA	80% of financial aid files will be processed		
being submitted and/or the last	within two weeks from the time the		
document submitted to the	students FAFSA is received by the college		
Financial Aid Office.	and/or from the time the student		
	submitted the last needed document to the		
	financial aid office.		
	Target Semester for Assessment:		
	Fall-2017 and Spring-18		
	Procedure:		
2	The Director of Financial Aid		
	will monitor and track the		
	processing date. At the end of		
	the Spring-18 semester the		
	data will be compiled and		
	evaluated.	1	

### Satisfaction SAO: #2

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
At least 90% of all financial	Assessment Tool:		
aid students, staff and faculty	Survey.		
will report satisfaction with	Criteria for Assessment:		
the level of service they	90% of staff, students and faculty will		
receive from the Financial Aid	report satisfaction with the level of service		
Office.	they receive form the Financial Aid Office.		
	Target Semester for Assessment:		
	Fall-2017 and Spring-18		
	Procedure:		
	The Director of Financial Aid		
1	will work with the Office of		
	Research to develop a survey		
	tool to administer during the	*	
	Fall-17 and Spring-18	*	
	semester.		

### SAO Physical Space: #3

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
Financial Aid physical space	Assessment Tool:		
improvement to improve	Focus Groups		
customer service, ability to	Criteria for Assessment:		
offer appointments/private	The focus groups will help identify the		
counseling meetings, and	specific needs for the financial aid physical		
provide a student friendly	space improvement including: processes,		
atmosphere.	physical location and a one-stop model.		A)
	Target Semester for Assessment:		
	Fall-2017		
1	Procedure:		
	Two focus group sessions will		
	be scheduled, each with 7-10		
	participants, a facilitator, and a		
	note taker. One group will be		8
	students and the other		
	staff/faculty.		
		*	
		8	

### SAO Cohort Default Rate: #4

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
Shasta College cohort default	Assessment Tool:		4
rate to fall below 20% by	ECMC monthly reports		
continuing the partnership	Criteria for Assessment:		
with ECMC in their efforts to	FY15 draft will fall under 20%.		
assist manage our cohort	Target Semester for Assessment:		
default rate.	Spring-18		
	Procedure:		
	The Director of Financial Aid		
	will hold monthly conference		
	calls with ECMC to ensure that		
	every effort being made is		
	intention to bring Shasta		
	College's cohort default rate to		
	below 20%.		
			*

### **Use One Form per Outcome**

Origination Date of Form

April 7, 2017

**Completion Date of Form** 

April 7, 2017

Service Area

Residence Halls

Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
At least 80% of residents in the Shasta College Residence Halls would recommend living in the Residence Halls to first-time students.	Assessment Tool: Exit survey  Criteria for Assessment: 80% of surveyed students will indicate that they recommend living in the Shasta College Residence Halls to first-time students.  Target Semester for Assessment: Spring semester, though all students who exit the Residence Halls will be surveyed regardless of their exit date.  Procedure: Surveys will be distributed by staff at each students' exit inspection. Students will be directed to submit surveys to an anonymous survey folder in the RA/Head Resident office.		

### Use One Form per Outcome

Origination Date of Form

April 7, 2017

Completion Date of Form

April 7, 2017

Service Area

Residence Halls

Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
At least 80% of residents in the Shasta College Residence Halls will report that they were treated fairly by Residence Hall staff	Assessment Tool: Focus groups  Criteria for Assessment: 80% of focus group participants will report that they were treated fairly by Residence Hall staff.  Target Semester for Assessment: Spring semester  Procedure: A minimum of two focus group sessions will be scheduled, each with 7-10 participants, a facilitator and a note taker.		

### **Use One Form per Outcome**

Origination Date of Form

April 7, 2017

Completion Date of Form

April 7, 2017

Service Area

Residence Halls

**Individual Completing Form** 

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
As a result of living in the Shasta College Residence Halls students will increase participation in campus activities.  Related ISLO: 5. Self-Efficacy 7. Community and Global Awareness	Assessment Tool: Pre- & post-occupancy surveys  Criteria for Assessment: 80% of students will report accessing five or more campus activities (athletic events, cultural events, social events, etc).  Target Semester for Assessment: Fall & Spring semesters  Procedure: Pre-survey will be conducted during residence hall orientation or upon entry to the Residence Halls; Post-survey will be conducted upon exit from the Residence Halls.		

### **Use One Form per Outcome**

Origination Date of Form

April 7, 2017

Completion Date of Form

April 7, 2017

Service Area

Residence Halls

Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
As a result of living in the Shasta College Residence Halls students will increase access to available learning resources.  Related ISLO: 2. Information Competency 5. Self-Efficacy	Assessment Tool: Pre- & post-occupancy surveys  Criteria for Assessment: 80% of students will report accessing learning resources outside of class time (writing center, math/business learning center, science learning center, online student success workshops, etc).  Target Semester for Assessment: Fall & Spring semesters  Procedure: Pre-survey will be conducted during residence hall orientation or upon entry to the Residence Halls; Post-survey will be conducted upon exit from the Residence Halls.		

### **Use One Form per Outcome**

Origination Date of Form

April 7, 2017

Completion Date of Form

April 7, 2017

Service Area

Residence Halls

Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
At the conclusion of the academic year, residents of the Shasta College Residence	Assessment Tool: Exit survey		
Halls will report increased autonomy in basic life skills (laundry, cleaning, cooking, hygiene, etc.).	Criteria for Assessment: 80% of students will report an increase in ability to carry out basic life skills (laundry, cleaning, cooking, hygiene, etc.).		
Related ISLO: 5. Self-Efficacy	Target Semester for Assessment: Spring semester  Procedure: Surveys will be distributed by staff at each students' exit inspection. Students will be directed to submit surveys to an anonymous survey folder in the RA/Head Resident office.		

# SSLO/ SAO Assessment Plan and Summary Form Use One Form per Outcome

Origination Date of Form		Completion Date of Form	
Service Area		Individual Completing Form	

	Assessment Tool, Criteria for Measurement,	A	Definements/88 additiontions
Intended Outcomes	Target Semester for Assessment, and	Assessment Results	Refinements/Modifications
	Procedure		
As a result of their involvement	Assessment Tool: Pre/Post Survey		
through Student Life, students			
feel more connected to the	Criteria for Assessment:		
institution (increased knowledge			
of campus resources, etc.) (SAO)	Minimum expectation:80% of those		
	surveyed will have a higher tie to Shasta		
	College at the completion of the year in		
	which they were involved with a club,		
	organization, student senate or Student Life		
	office.		
	2. Achievement standard: currently working		
	with Jenna in Research to develop this standard.		
	3. Who: Club Members, Student Senate		
	Members, and Student Life Student		
	Workers		
	VVOIRCIS		ll l
	Target Semester for Assessment: Beginning		
	of Fall 2017 & end of Spring 2018		
	Procedure: At the beginning of each fiscal year		
	the students will be assessed via survey questions		
	on their connectedness to the institution. At the		
	completion of the same fiscal year, they will be re-		
	assessed to determine an increase.		

# SSLO/ SAO Assessment Plan and Summary Form Use One Form per Outcome

Origination Date of Form	 Completion Date of Form	
Service Area	 Individual Completing Form	

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
As a result of their involvement through Student Life, students are more satisfied with their overall college experience (SAO)	Criteria for Assessment:  1. Minimum expectation: 80% of those surveyed will identify as having a high satisfaction of their overall college experience in the year which they were involved with a club, organization, student senate or Student Life office.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Club Members, Student Senate Members, and Student Life Student Workers  Target Semester for Assessment: Beginning of Fall 2017 & end of Spring 2018  Procedure: At the beginning of each fiscal year the students will be assessed via survey questions on their satisfaction with areas surrounding Student Life. At the completion of the same fiscal year, they will be re-assessed to determine an increase.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
As a result of their involvement through Student Life, students will have increased engagement/involvement, peer networking, and confidence (SAO)	Criteria for Assessment:  1. Minimum expectation: 80% of those surveyed will identify as having an increase in involvement/engagement, peer networking and personal confidence in the year which they were involved with a club, organization, student senate or Student Life office.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Club Members, Student Senate Members, and Student Life Student Workers  Target Semester for Assessment: Spring 2018  Procedure: At the beginning of each fiscal year the students will be assessed via survey questions on their engagement, peer networking and confidence. At the completion of the same fiscal year, they will be re-assessed to determine an increase.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
As a result of their involvement through Student Life, students will have increased student success, retention and completion rates in comparison to the general population (SAO)	Criteria for Assessment:  1. Minimum expectation: 50% of students involved with a club, organization, student senate or Student Life office will have higher student success, retention and completion rates as compared to the general population.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Club Members, Student Senate Members, and Student Life Student Workers  Target Semester for Assessment: Spring 2018  Procedure: Data will be collected in the Spring of each year on those students who have identified as being part of a club, organization, student senate, or Student Life office and compared against the general student population.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
As a result of their involvement through Student Life, students will contribute to the positive welfare of	Assessment Tool: Evaluate campus/community service related involvement		
the campus, local and broader community (SAO)	Criteria for Assessment:  1. Minimum expectation: 80% of events and activities held by clubs, organizations, Student Senate and Student Life students are aimed at contributing to a positive campus and community culture.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Club Members, Student Senate Members, and Student Life Student Workers  Target Semester for Assessment: Spring 2018  Procedure: At the end of each fiscal year (May) a list of all club, organization, Student Senate and Student Life events will be compiled and assessed for contribution to a positive campus and community culture (some participant surveys from individual events will be included).		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
As a result of their involvement through Student Life, students will have an increase in essential (soft) skills surrounding leadership, communication, governance, organization, etc. (SSLO)	Criteria for Assessment:  1. Minimum expectation: 80% of those surveyed will identify as having an increase in essential skills surrounding leadership, communication, governance, organization, etc. in the year which they were involved with a club, organization, student senate or Student Life office.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Club Members, Student Senate Members, and Student Life Student Workers  Target Semester for Assessment: Fall 2017 & Spring 2018  Procedure: At the beginning of each fiscal year the students will be assessed via survey questions on their soft skills in the areas of leadership, communication, governance, organization, etc. At the completion of the same fiscal year, they will be re-assessed to determine an increase.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
As a result of their involvement through Student Life, students will feel more prepared to enter the workforce as a result of field work, customer service, office experiences, etc. gained (SSLO)	Criteria for Assessment:  1. Minimum expectation: 80% of those surveyed will identify that they feel more prepared to enter the workforce directly as a result of skills learned from the club, organization, student senate or Student Life office.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Club Members, Student Senate Members, and Student Life Student Workers  Target Semester for Assessment: Fall 2017 & Spring 2018  Procedure: At the beginning of each fiscal year the students will be assessed via survey questions on their workplace preparedness as a result of skills gained in the areas of field work, customer service, office experiences, etc. At the completion of the same fiscal year, they will be re-assessed to determine an increase.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
As a result of their involvement through Student Life, students will recognize, respect, and value diverse experiences, ideas, backgrounds, and identities (SSLO)	Criteria for Assessment:  1. Minimum expectation: 80% of those surveyed will identify that they have a better understanding, respect and value of diverse experiences, ideas, backgrounds and identities directly as a result of involvement with a club, organization, student senate or Student Life office.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Club Members, Student Senate Members, and Student Life Student Workers  Target Semester for Assessment: Fall 2017 & Spring 2018  Procedure: At the beginning of each fiscal year the students will be assessed via survey questions on their recognition, respect and value of diverse experiences, ideas, backgrounds and identities. At the completion of the same fiscal year, they will be re-assessed to determine an increase.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
As a result of their involvement through Student Life, students will use critical thinking to solve problems and understand multiple perspectives/points of view to make decisions effectively (SSLO)	Criteria for Assessment:  1. Minimum expectation: 80% of those surveyed will identify that they have used significant critical thinking to solve problems and understand multiple perspectives directly as a result of involvement with a club, organization, student senate or Student Life office.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Club Members, Student Senate Members, and Student Life Student Workers  Target Semester for Assessment: Fall 2017 & Spring 2018  Procedure: At the beginning of each fiscal year the students will be assessed via survey questions on their ability to think critically to solve problems and understand multiple perspectives/points of view to make decisions effectively. At the completion of the same fiscal year, they will be reassessed to determine an increase.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
As a result of their involvement through Student Life, students will develop skills to establish and sustain healthy, meaningful interpersonal relationships (SSLO)	Criteria for Assessment:  1. Minimum expectation: 80% of those surveyed will identify that they have developed skills to establish and sustain healthy, meaningful interpersonal relationships directly as a result of involvement with a club, organization, student senate or Student Life office.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Club Members, Student Senate Members, and Student Life Student Workers  Target Semester for Assessment: Fall 2017 & Spring 2018  Procedure: At the beginning of each fiscal year the students will be assessed via survey questions on their ability to establish and sustain healthy, meaningful interpersonal relationships. At the completion of the same fiscal year, they will be reassessed to determine an increase.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
Increase in student satisfaction through involvement and engagement opportunities (SAO)	Criteria for Assessment:  1. Minimum expectation: 80% of those surveyed will identify that they are satisfied with the events surrounding involvement and engagement opportunities produced by the Student Life office.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Event attendees  Target Semester for Assessment: Fall 2017 & Spring 2018 (dates vary dependent on events scheduled)  Procedure: At events put on by the Office of Student Life, students will be assessed via survey questions on their satisfaction with various aspects of the event. Some will identify how it is directly tied to enrollment, retention, etc.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
50% of graduates will be involvemed in Commencement ceremony (SAO)	Assessment Tool: Comparative Data  Criteria for Assessment:  1. Minimum expectation: Each year 50% of students who apply for graduation will be involved in the Shasta College commencement ceremony.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: Event attendees  Target Semester for Assessment: Spring 2018  Procedure: Each year post commencement, the Student Life office will compare data with regards to commencement attendees and degree applicants.		

Origination Date of Form	Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
Increased international student enrollment, retention and completion (SAO)	Criteria for Assessment:  1. Minimum expectation: Each year the number of international students will increase as a result of increased recruitment efforts. Similarly, each year, there will be an increase in international student retention and completion due to more intensive support mechanisms being implemented (orientation, counseling support, Global Education Center).  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: International students.  Target Semester for Assessment: Spring 2018  Procedure: Each Spring, the Student Life office will compare enrollment, retention and completion rates across years to ensure that additional support is effective.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for	Assessment Results	Refinements/Modifications
Students will engage in opportunities for cross-cultural interaction with those who differ from oneself in beliefs, behaviors, values or views (SAO)	Criteria for Assessment:  1. Minimum expectation: 80% of survey or focus group participants will identify that they have engaged in opportunities for cross-cultural interaction with those who differ from oneself in beliefs, behaviors, values or views.  2. Achievement standard: currently working with Jenna in Research to develop this standard.  3. Who: International students, Soonchunhyang University exchange students (both domestic and Korean), and study abroad students.  Target Semester for Assessment: Fall 2017 & Spring 2018  Procedure: Each semester, the Student Life office will complete a survey or focus group with the international students, Soonchunhyang University exchange students and study abroad students to determine the Global Education Center's implementation of this goal.		

Origination Date of Form	 Completion Date of Form
Service Area	 Individual Completing Form

Assessment Results	Assessment Tool, Criteria for leasurement, Target Semester for	Refinements/Modifications
Assessment Results	Measurement, Target Semester for  Seessment Tool: Pre/Post Survey or Focus coup  Iteria for Assessment:  Minimum expectation: 80% of survey or focus group participants will identify that they have a better understanding of the cultural and social interconnectedness and differences across diverse groups as a result of participating in a Global Education Center program.  Achievement standard: currently working with Jenna in Research to develop this standard.  Who: International students, Soonchunhyang University exchange students (both domestic and Korean), and study abroad students.  Inget Semester for Assessment: all 2017 & Spring 2018  Procedure: Each semester, the Student Life fice will complete a survey or focus group with	Refinements/Modifications
	study abroad students.  Inget Semester for Assessment: Ill 2017 & Spring 2018  Incomparison of the Student Life	

## **Use One Form per Outcome**

Origination Date of Form

April 10, 2017

Service Area	Student Success Center	Individual Completing Form	Tim Johnston	

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
SAO - At least 90% of all students utilizing the Student Success Center will be	Assessment Tool: Customer Satisfaction Survey		
satisfied with the service that they received.	Criteria for Assessment:		
	90% satisfaction.		
	Target Semester for Assessment: Fall 2017		
	Procedure: A customer satisfaction survey will be emailed to students who have used the Student Success Center.		

Origination Date of Form	April 11,2017	Completion Date of Form	_
Service Area	TRIO Student Support Services Project	Individual Completing Form Amanda Henderson	

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
#1: Persistence: 75% of all students served by the Student Support Services will persist from one academic year to the next or graduate from Shasta College with a degree or certificate	Assessment Tool: Shasta College Colleague	Application of Results: The objective will have been met on the Annual Performance Report Required by the US Department of Education.	

Origination Date of Form	April 11,2017	Completion Date of Form	-
Service Area	TRIO Student Support Services Project	Individual Completing Form	Amanda Henderson

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
#2: Good Academic Standing:		Application of Results: The	
80% of all students served by	Assessment Tool:	objective will have been met on	
the Student Support Services	Shasta College Colleague	the Annual Performance Report	
will be in Good Academic		Required by the US Department of	
Standing at Shasta College	Criteria for Assessment:	Education.	
	Numbers of student who remain in good		
	standing with Shasta College and do not fall		
	onto Academic Probation or Progress		
	probation.		
	Target Semester for Assessment:  2016-2017 Program year  Procedure: Use Shasta College Colleague to look up all students' Academic Standing		

Origination Date of Form	April 11,2017	Completion Date of Form	
Service Area	TRIO Student Support Services Project	Individual Completing Form	Amanda Henderson

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
#3: Graduation: 35% of all		Application of Results: The	
students served by the Student	Assessment Tool:	objective will have been met on	
Support Services will graduate	Shasta College Colleague	the Annual Performance Report	
with an associate's degree or		Required by the US Department of	
certificate within (4) years at	Criteria for Assessment:	Education.	
Shasta College.	Number of students who complete their		
	academic goal by completing an associate's		
	degree or certificate within four (4) years.		
	Target Semester for Assessment:  2016-2017 Program year  Procedure: Use Shasta College Colleague to look up all students to see future enrollment or goal completion.		

#### **Use One Form per Outcome**

Origina	tion	Date	of	Forn
Origina	поп	Date	v.	LOLI

April 11,2017

Completion Date of Form

Service Area

TRIO Student Support Services Project

Individual Completing Form Amanda Henderson

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
#4: Transfer: 35% of all		Application of Results: The	F
students served by the Student	Assessment Tool:	objective will have been met on	*
Support Services will transfer	National Student Clearinghouse	the Annual Performance Report	
to a 4-year institution within		Required by the US Department of	
four (4) years.	Criteria for Assessment:	Education.	
, , ,	Number of students who complete their		
	academic goal at Shasta College and		
,	transfer to a 4-year institution.		
	Target Semester for Assessment:  2016-2017 Program year  Procedure: Use Shasta National Student Clearinghouse to look up students to see if they have enrolled at a 4-year institution.		

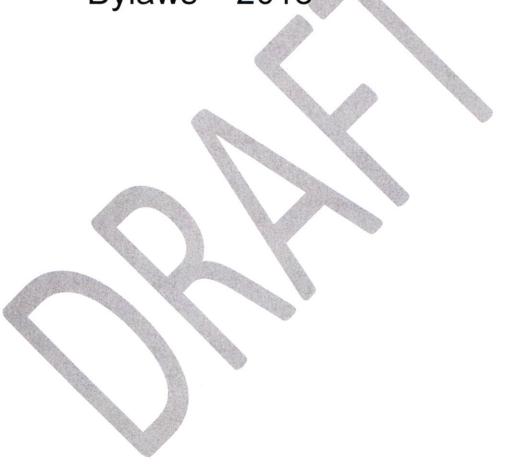
## Use One Form per Outcome

#### Origination Date of Form

Service Area	Transfer Center	Individual Completing Form

Intended Outcomes	Assessment Tool, Criteria for Measurement, Target Semester for Assessment, and Procedure	Assessment Results	Refinements/Modifications
SAO - Students utilizing Transfer Center resources will transfer at a higher rate than students not receiving these services. Services include but are limited to counseling appointments with the Transfer Center coordinator, meeting with the Transfer Center assistant, attending Transfer Center workshops, visiting with university representatives, and participating in college campus visits.	Criteria for Assessment: 70% of Transfer Academy students will have successfully transferred to a university within 18 months of starting the program.  Target Semester for Assessment: Fall 2019  Procedure: Students participating in the Transfer Academy will serve as the focus group. Data will be collected to see if there is a correlation between the number of Transfer Center services students received and their success in transferring to a university. A second group of students that have not received any Transfer Center services will be compared to the Transfer Academy students to see how successful they are in transferring to a university in the same time period.		

# Student Services Council Bylaws – 2018



#### Student Services Council Membership

#### Nine (9) Voting Members:

- Chair Assoc. VP of Student Services /Dean of Enrollment Services
- Dean of Student Services
- Associate Dean of Student Services
- Associate Dean of Access and Equity
- Director of TRIO
- Director of Student Life and Title IX Investigator
- Program Coordinator CalWORKS
- Representative from Instruction
- Representative from Extended Education

Membership will be reviewed annually and may be adjusted as needed.

#### I. Scope and Function of Student Services Council:

- Prioritize Annual Area Plans for Student Services.
- Recommend student support strategies to enhance student access, equity, success, retention, persistence and goal attainment.
- · Deliver reports and make recommendations to College Council.
- Jurisdiction shall cover all matters related to student services including policy guidance on student service related matters.
- · Scope and function will be reviewed annually and updated as necessary.

## **II. Student Services Council Working Principles:**

- We focus on student success.
- We stay on track.
- No one person dominates the conversation.
- Everyone has a voice.
- All opinions are respected and valued.
- We recognize that we may not agree with all committee decisions.
- We ensure that all actions taken are clearly understood by all members.
- We presume positive intent.
- We create synergy between Student Services and Instruction and Administrative Services.

#### III. Meetings:

- Meeting times will be scheduled for two Wednesdays of each month.
- Meetings will be scheduled by the Chair, with additional meetings scheduled as necessary.
- Agendas and minutes will be published and made widely available on the Student Services website.

#### IV. Member Responsibilities:

- Members will be responsible for providing area updates to the Council. These
  updates will ensure students and community input is incorporated.
- All members will be responsible for making regular reports to their constituency groups.
- Should a member be unable to attend a meeting, we encourage that member to notify the Chair and to send an alternate as appropriate.

## V. How Student Services Council Arrives at Recommendations:

- A quorum of the voting membership of the Committee must be present to take formal action on any item. A quorum will be defined as a simple majority.
- When an agenda item is introduced for action, the committee will attempt to reach general agreement about a course of action. If agreement is not possible, the committee will decide by taking a vote. The motion will need a simple majority of the quorum to pass.

## VI. Student Services Council Bylaws:

- Bylaws will be evaluated as determined necessary by Student Services Council.
- A two-thirds majority of the voting membership may amend a bylaw.
- A two-thirds majority of the voting members present may suspend a bylaw for the purpose of a single meeting.

08-27-2012/11-10-2015 / 8-1-2016

Updated: February 2018

#### Parking Lot:

- Student Services Building Continuing the conversation
  - Review the Master Student Services
     Building document and verify numbers for all orange highlighted fields if available;
  - Consider impending changes to student services, are we missing anything important; and
  - Discuss arguments for or against specific departments being included in a "one-stop"
- Completion Grants
- Technology Training Needs
- Assessment Center to Testing and Placement Center
- AP 5055- Financial aid
- CCCApply
  - Harvest data
  - Self-report transcript
  - Pathway majors
- Workgroup Report Cutting Sections and Guided Pathways – Student Services perspective (Sandra)
- Workgroup Report IFS Reports (Sharon B./ Becky M.)
- Workgroup Report Promoting Student Support Services (Sue / Tina)
- Shasta Summit Workflow
- Automated student education plans
- FYE
- Staff evaluations
- Succession Planning
- New applicant progress survey
- Discussion: Redesigning America's Community Colleges, Bailey, et al., chap 5 "Engaging Faculty and Staff"